

SHELTON *Life*

2023-2024

BIENNIAL REPORT OF MUNICIPAL SERVICES



Table of Contents

Balanced Growth for a Balanced Community	1
Greetings from the Mayor	2
Shelton's Government	3
Finance	4
Annual Budget	5
Governance and Administration	6
Education	8
Shelton Schools	10
Educational Partnerships	13
Safeguarding Growth	14
Economic Development	16
Boards and Committees	18
Recreation and Culture	20
Security, Safety and Health	22
Infrastructure	24
Conservation in Shelton	26
Library Upgrades	28
Transformation of Downtown	29
Acknowledgements	36
City Directory	37
Schedule of Meetings	37

All copy in this Biennial Report was provided by department heads and has been proofread for grammar, not content. When necessary, copy was edited and cut to fit space allotted.

SHELTON *Life*



Front Cover:
Plumb Memorial Library
Photographer:
Paula Severino



Back Cover: Stern Farm
Photographer: Paula Severino

SHELTON

CONNECTICUT

Balanced Growth for a Balanced Community

The Shelton Life publications which include the Shelton Life newsletter and the Biennial Reports have provided various articles and information regarding the City's commitment to balanced growth and development.

New development in Shelton, including the construction of new housing and expansion of commercial opportunities, continues at a rapid pace. In the past decade alone, private investments within the downtown have surpassed \$140 million with the area becoming a hub of activity and opportunity. These investments not only enhance social and economic prospects but also expand the grand list which supports the City's aim to maintain a stable tax base. Businesses, in particular, appreciate Shelton's steady tax structure. The predictability of future taxes empowers businesses to forecast investments that lead to further growth.

Economic expansion is not limited to just the downtown area, as development and business expansion is taking root in all corners of the community. Recently, the City committed millions of public dollars to the extension of Constitution Boulevard off of Bridgeport Avenue (Route 714). The new road will open up nearly 64 acres which has been made available for additional business development. It is expected that as much as 600,000 sf of new commercial or manufacturing space will be created, generating hundreds of jobs and providing an estimated \$1 million in new tax revenue to the City.

While economic development is important to our future, the City's administration is focused on balancing growth with preservation of precious resources. To date, the City holds an impressive inventory of over 2,000 acres of City-owned public open space and 32 miles of recreation trails. To further Shelton's efforts of expanding public recreation and open space, the City plans to embark on an environmental restoration and historic preservation of the former Shelton canal lock located at the northern end of Canal Street. The program which is supported by the City's Conservation Commission, the Shelton History Center and the Shelton Economic Development Corporation, identified as the Shelton Canal Lock Park will not only incorporate the historic preservation of the canal lock but also the environmental restoration of the canal waterways, while establishing pocket parks, walking trails, and public access to the Housatonic River. We welcome our entire community to join in the conversation and express their desires as we work together to ensure Shelton's legacy as a "Wonderful Place to Live".



Greetings From the Mayor



July 2023

Dear Shelton Residents and Businesses:

We are pleased to present the City of Shelton's Biennial Report for 2023 and 2024. This publication represents the fifteenth biennial report prepared by the City of Shelton since it was reinstated in 1995 by the City's Economic Development Commission.

The Biennial Report offers a comprehensive overview of the City, featuring a detailed summary of its departments, a clear vision for the future, and numerous examples of successful community efforts in providing cost-effective and responsive services. Our City leaders are committed to sharing this vision, which has been shaped by the input of our valued local residents and businesses - the key stakeholders who have selected Shelton as their home and have invested their personal and financial resources in establishing it as the top choice in Connecticut for their families and businesses.

Following the previous issue of the City's biennial report, the global pandemic COVID-19 had a significant impact on the City. However, the City has successfully rebounded from this challenging situation and has reinstated its normal operating hours, providing essential services to over 41,000 residents.

The City has been bustling with activity and it's hard not to notice the emergence of new housing opportunities and restaurants particularly in our downtown area. This area of the City, which laid dormant for decades, is now thriving with people engaged in social, recreational and business opportunities. In order to highlight the impressive changes that have taken place, we believed it was crucial to incorporate a historical overview of the downtown area along with before-and-after photographs within this report.

Despite undergoing numerous changes since its incorporation over one hundred and eight years ago, one aspect that has remained constant in the City is the unwavering and benevolent spirit of its volunteers. This dedicated and philanthropic volun-

teerism continues to play a pivotal role in the prosperity of our exceptional community.

The City of Shelton puts forth significant effort to foster an atmosphere that is conducive to developing a meaningful public-private partnership with the business community. Our partnership with the Shelton Economic Development Corporation is a prime example of how community leaders, in collaboration with business leaders who have a sincere interest in community economic development, can achieve inclusive growth and citizen participation, ultimately contributing to a promising future for years to come.

On behalf of the City of Shelton team, I would like to express my gratitude for your successful efforts and investments in making Shelton a community of smart growth.



Very truly yours,

Mark A. Lauretti
Mayor
Shelton, Connecticut

Shelton's Government

Shelton's local government is responsible for operating, managing and administering the business and affairs of the City. The Mayor/Aldermanic form of government operates under a City Charter revised in 2012. It consists of an executive branch, the Office of the Mayor, and a legislative branch, the Board of Aldermen. The Board of Apportionment and Taxation is also elected to help prepare the City's annual budget and to award bids.



City of Shelton Board of Aldermen

Seated (L to R): Lorenzo Durante, Board President John F. Anglace, Jr., Cris Balamaci, Peter McKinnon. Standing: Vice President Eric McPherson, Anthony Simonetti, Bernie Simons, Kevin Kosty

The Elected Officials Who Operate & Administer Shelton

Office of the Mayor

The Mayor is the Chief Executive Officer of the City and is elected for a term of two years. The Mayor is responsible for overseeing the day-to-day administration and operation of all City departments as well as planning for Shelton's future needs.

All administrative and department heads report directly to the Mayor, who is also responsible for preparing an Annual Fiscal Report and Annual Budget.

The Board of Aldermen

The Board of Aldermen is the City's legislative branch. It consists of eight members elected for two-year terms – two from each of the City's four wards.

The Board of Aldermen governs the City on a bipartisan basis. There has been close communication, cooperation and agreement on major issues. Cooperation with the Mayor and City departments has been a cornerstone of this Board. Permanent and Ad Hoc

Committees have functioned well and achieved consensus, moving the City ahead on a number of important issues. The Board has focused on land preservation, economic development (especially downtown), maintaining low and stable taxes, streets and services, public health, safety and emergency service improvements, an expansion of recreational facilities and an improved educational system. A hallmark of this Board has been its ability to study issues of importance and to implement those studies in a cost-effective manner.

The Board of Apportionment and Taxation

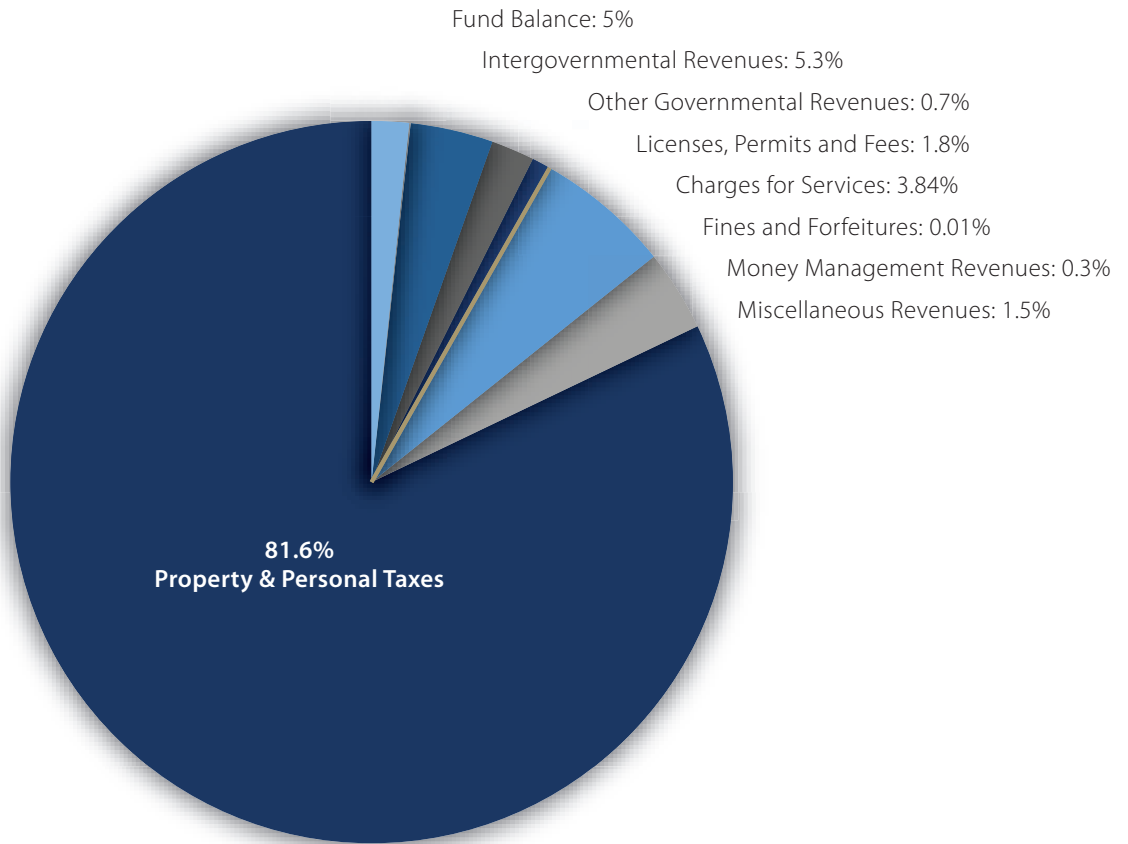
The Board of Apportionment and Taxation is an elected bipartisan board composed of six members with no more than three members from the same political party. They are responsible for establishing, reviewing and monitoring the City's budget. The role of the Board of Apportionment and Taxation is crucial to maintaining effective City government.

Finance

Each year the City handles a great deal of money. Determining how much money the City needs to provide residents with comprehensive services and then spending this money wisely, is a process that concerns and affects us all. Over the years, City departments have gained a great deal of experience in the preparation of their budgets. As a result, Shelton's budget process has become highly efficient. As people hear of budget and tax battles that occur in cities and towns across the state, they come to realize the effectiveness of our system in Shelton.

Where the Money comes From

FY 2023 - 2024 BUDGET REVENUE



2023/2024 Income

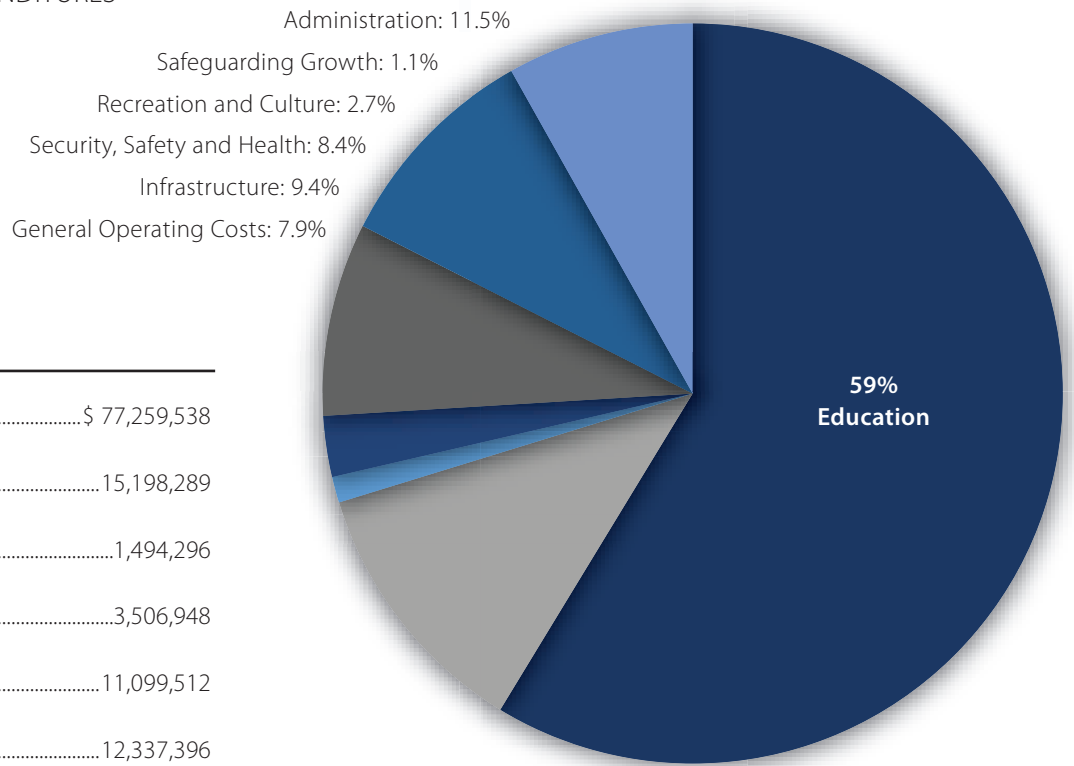
Property and Personal Taxes.....	\$ 107,361,161
Fund Balance	6,600,000
Intergovernmental Revenues	6,966,098
Other Governmental Revenues.....	880,521
Licenses, Permits and Fees	2,382,400
Charges for Services.....	5,080,900
Fines and Forfeitures.....	12,500
Money Management Revenues	400,000
Miscellaneous Revenues.....	1,950,192
	\$131,633,772

Annual Budget

The City's fiscal year runs from July 1st to June 30th. Adopting an annual budget is a five-month process that involves the Director of Finance, all City department heads, the Mayor, the Board of Aldermen, the Board of Apportionment and Taxation and the residents of Shelton.

Where the Money Goes

FY 2023 - 2024 BUDGET EXPENDITURES



2023/2024 Expenses

Education.....	\$ 77,259,538
Administration.....	15,198,289
Safeguarding Growth.....	1,494,296
Recreation and Culture	3,506,948
Security, Safety and Health.....	11,099,512
Infrastructure.....	12,337,396
General Operating Costs	10,737,793
	\$131,633,772

General Operating Costs

General Operating Costs cover a variety of City expenses and deserve further explanation. The following is a more detailed look at the elements that make up this line item.

General Operating Costs: 7.9%

Debt Service*	\$ 5,906,542
Management Information Service	500,870
Miscellaneous Expenses	1,631,300
Contributions to Outside Agencies.....	390,210
Public Risk Management.....	2,308,871
	\$10,737,793

*Includes Interest and principal reduction

Governance & Administration



One of the most important functions of Shelton's administration is managing the City and its money. Since most of the City's revenues come from local taxes, residents are especially concerned that their tax dollars are being used wisely. This responsibility rests with Shelton's Finance Organization.

The Finance Organization is made up of several departments and is overseen by the Director of Finance. Its main goals are to provide a strong system of internal controls to safeguard the City's assets and to promote economy and efficiency in the administration of City funds.

Making Shelton Work for You

Treasurer

The City Treasurer is an elected position and works with the Finance Director to coordinate the accounting functions of the City. The Treasurer acts as an agent for the City deposit funds and maintains oversight of the City Accounting Department. The City Treasurer works closely with the Board of Aldermen Finance Committee in establishing guidelines for proper accounting methods and controls.

Director of Finance

The Director of Finance manages the Finance Department which includes the oversight of the following departments; Tax Collector, Tax Assessor, Information Technology and the Purchasing Department. The Director shall administer all financial matters of the City. The Director shall prepare financial reports for such periods as may be required by the Mayor. The reports show expenditures and revenues for the City and its boards, commissions and other bodies including the Board of Education, its departments, other agencies and its officials. The Director oversees the establishment of the budget and is involved in overseeing the investments of the City.

Accounting Department

The City Accounting Department is responsible for recording all monetary transactions for the City including all accounts payable and accounts receivable functions. The Department maintains an accounting and reporting system in accordance with generally accepted accounting principles for all funds including the General Fund, Special Revenue, Capital Projects and Trust and Agency. The Accounting Department is responsible for all cash reconciliations. It works closely with the auditors to complete the end of year audit to provide an accurate accounting of the City's financial position. It also works closely with all departments throughout the year to ensure adherence to the budget as well as providing accurate and detailed reporting to department heads, boards and commissions to aid them in carrying out their duties and responsibilities. The Accounting Department is also responsible for all payroll operations of the City.

Tax Collector

The Tax Collector's office is comprised of four full-time employees and collects real estate, motor vehicle (both regular and supplemental) and business personal property taxes, along with sewer usage fees and water/sewer assessments. The tax bills are mailed in June with the exception of the motor vehicle supplemental and water/sewer assessments.

Real estate taxes over \$100 and business personal property taxes over \$5,000 are due in two equal installments, which are due July 1st and January 1st. The bills are mailed in June and they have a payment stub for residents to submit with each installment, and one to retain for personal recordkeeping. The office does not mail a separate bill for the January installment.

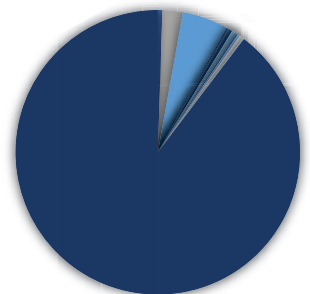
Sewer use is based on a flat fee. Bills are mailed every year in June and due July 1st, covering the year in advance (July 1st-June 30th).

Motor vehicle taxes are due in one installment each year, July 1st, for the regular motor vehicle list which is based on those vehicles

General Administration	\$753,376
BOE-Bus Transportation	3,395,000
Employee Resources	7,709,356
Legislative and Ethics	169,307
Elections.....	172,322
Assessors Office	646,380
Probate Court.....	14,700
Elected/Appointed Officials.....	18,450
City/Town Clerk.....	467,730
Public Employees Appeal Board	200
Legal Service/Corp Counsel.....	242,270
Tax Collectors Office.....	356,725
Purchasing.....	396,817
Accounting and Fiscal Control.....	680,926
Board of Aldermen.....	175,000

\$15,198,289

11.5%
Governance & Administration



registered on the previous October 1st. The supplemental list is due January 1st each year and is based on those vehicles registered after October 1st, billed pro rata per the month the vehicle was registered during the motor vehicle tax year of October-September.

Water/sewer assessments are due yearly, but due dates vary depending on when the project was completed. Currently, the office bills for three water assessment projects which have a due date of April 1st.

The tax office maintains one of the highest collection rates in the state which is attributed to the historically low tax rate which Shelton has come to be known for as well as its dedicated and customer service-oriented staff. Taxes can be viewed and paid online on the City's website.

Assessor

The Assessor's office discovers, lists and measures all taxable and exempt properties in the City. The Assessor's office conducts field inspections on building permit work such as; residential, commercial, industrial, additions, porches, garages and decks, etc. The Assessor files the Grand List October 1st of each year. Revaluation is the appraisal of all real property. The City is mandated by State Law to revalue property every five years to ensure each taxpayer pays their fair share of the tax burden.

A breakdown of field cards of the Assessor's office can be found on the City's website. The Assessor's office also values motor vehicles, business personal property and administers State and local programs for veterans, totally disabled, blind and elderly homeowners.

Central Purchasing Department

The Purchasing Department is responsible for making all purchases on behalf of the City. The department purchases all goods and services required by the City, its boards, commissions, other bodies and its departments. The Purchasing Department is responsible for following all rules and regulations relating to proper bidding for all goods and services as established by the City Charter and State and Federal statutes. In addition, to maintaining records related to those purchases and bids, the department provides support to the City's operations as well as maintaining their own budget responsibilities for office supplies, utilities, office equipment, mailing services, printing and advertising.

Information Technology

The Information Technology (IT) Department of the City of Shelton is responsible for managing and maintaining the technological infrastructure, software, and network systems for the City. Its functions include providing technical support and troubleshooting, network and system administration, data management and security, software development and maintenance, IT procurement and vendor management, IT strategy and planning and IT training and development. These functions are crucial to the efficient and effective functioning of the City, ensuring its operations are secure, reliable, and up-to-date with the latest technology.

Registrar of Voters

The Office of the Registrar of Voters is regulated by Connecticut State Statutes and the Connecticut Secretary of the State. Its duties include maintaining voter registration records, annual canvassing of voters, compiling and retaining accurate statistical information for federal, state, and municipal government agencies and providing and



managing free and impartial primaries and elections. The Office of the Registrar of Voters is also responsible for secure operations of all voting tabulators, polling place preparation, hiring and training poll workers and other duties as required by Connecticut Election Law.

To register to vote, you must be a U.S. Citizen, a resident of the town in which you wish to vote and at least 17 years of age and turning 18 on or before Election Day.

Registration requirements, registration and election forms, office hours, voting locations, and sample ballots for upcoming primaries and elections can be located on the City's website. The Registrar of Voters' Office is in the Richard O. Belden Cultural Center located at 54 Grove Street.

City/Town Clerk

The Office of the City/Town Clerk is the registry and repository of all land records and recorded survey maps of properties in the City of Shelton. All land records, as far back as 1940, are presently digitized and can be accessed on the City of Shelton's website.

Land records, dating back to the late 1700's to the present, are located in carefully indexed volumes in the Town Clerk's vault. Older land records have been preserved by preservation grants awarded by the Connecticut State Library.

Survey mylar maps are indexed and numerically identified in hanging map storage cabinets located in the Town Clerk's vault. All survey maps can be accessed on the City's website on the home page of the City/Town Clerk under Land Records Search. Older survey maps are carefully preserved in large numbered binders located in the vault.

Upon recording of deeds, all State and local conveyance taxes are collected on land and property transfers. Conveyance taxes

Continued on page 33

Education



The Shelton Public Schools Board of Education administrative team and staff take the responsibility of educating and preparing students for the future as the #1 priority. As a community, all must work together to ensure that the responsibility to prepare the next generation for their future roles are met.

Seated (L to R): Lorraine Rossner, Board Chair Kathy Yolish, Kate Kutash, Amy Romano. Standing: Patricia Noonan, Carl Rizzo, Jim Feehan, Jim Oraziotti, Diana Meyer.

Preserving the Integrity and Quality of Shelton's Future

Board of Education

The Shelton Board of Education (BOE) is an elected group of nine members and essentially embodies the "public" side of public education. Their responsibilities, to name a few, include the hiring and evaluation of the superintendent, setting the annual educational budget, assisting in negotiating as well as approving contracts for various groups of employees and establishing policies and procedures which support educational programs which benefit students from Pre-K through High School.

The Board elects a Chairperson, Vice Chairperson and Secretary. The Chairperson assigns members to the four standing committees. Each of these committees function in their area with the uniform goal of improving student achievement, establishing governing policies and regulations as well as monitoring buildings, school grounds and transportation in the most effective and efficient way to ensure safety and compliance with State and Federal laws and regulations. The four committees are:

Teaching and Learning Committee- This committee provides monitoring and oversight of all matters pertaining to curriculum, instruction, assessment, and professional learning of staff and faculty.

Finance Committee- This committee provides monitoring and oversight to the school budget and all matters related to finance such as Board capital improvement projects, maintenance and repairs.

Policy Committee- This committee is responsible to keep all Board of Education policies current based on education statutes, laws and new legislation. The Board of Education policy book has been updated and can be found on the district website.

Buildings and Grounds Committee- This committee was established to monitor the maintenance and capital projects that are

scheduled or need to be scheduled. The committee monitors the transportation of students and the contract between the Board of Education and the bus vendor.

All district BOE activities and information is available to the public on the district website which can be reached at www.shelton-publicschools.org.



Board of Education Budget

<p>I. Compensation: All Departments 82.4%</p> <p>A. Teachers & Administrators 53.0%</p> <p>Teacher & Administration</p> <p style="padding-left: 20px;">Salaries 37,028,765</p> <p>Other Payments, Certified 577,736</p> <p>Temporary, Certified Substitutes 916,397</p> <p>Temporary, Certified Tutors 1,002,681</p> <p style="text-align: right;"><u>39,525,579</u></p> <p>B. Classified Staff 13.2%</p> <p>Support Staff Salaries 9,582,817</p> <p>Other Payments, Support Staff 128,511</p> <p>Support Staff, Temporary 159,499</p> <p>Summer Help 133,500</p> <p>Part-Time Custodians 149,541</p> <p style="text-align: right;"><u>1,153,868</u></p> <p>C. Employee Benefits 16.2%</p> <p>Medical Insurance 9,453,026</p> <p>Social Security-Medicare 1,427,603</p> <p>Pension/Retirement 1,166,449</p> <p>Unemployment Compensation 72,500</p> <p>Workers' Compensation 250,000</p> <p>Other Benefits 290,000</p> <p style="text-align: right;"><u>12,659,578</u></p> <p>Total: Compensation & Benefits 62,339,026</p>	<p>II. Program Improvement & Staff Dev. 0.1%</p> <p>Program Improvement & Staff Dev. 87,090</p> <p>Conference & Travel 15,750</p> <p style="text-align: right;"><u>102,840</u></p> <p>III. Instructional Materials 0.6%</p> <p>Wide-Area Network 114,456</p> <p>Instructional Software 156,185</p> <p>Teaching Supplies 135,923</p> <p>Textbooks/Workbooks 35,001</p> <p>Library Books 10,050</p> <p>Periodicals 1,556</p> <p>Testing Materials 1,556</p> <p style="text-align: right;"><u>454,727</u></p> <p>IV. Outgoing Tuition 5.9%</p> <p>Outgoing Tuition - Public Schools . . . 2,345,718</p> <p>Outgoing Tuition - Private Schools . . 2,941,134</p> <p>Adult Education 156,546</p> <p style="text-align: right;"><u>5,443,398</u></p> <p>V. Maintenance & Utilities 3.9%</p> <p>Electricity 1,391,778</p> <p>Gas 1,059,237</p> <p>Water 77,400</p> <p>Heating Fuel 8,900</p> <p>Equipment Repairs 99,400</p> <p>Building Repair/Maintenance 300,100</p> <p>Service Contracts 269,892</p> <p>Equipment Rental 139,258</p> <p>Gasoline 15,000</p> <p>Custodial Supplies 62,000</p> <p>Maintenance Supplies 6 2,000</p> <p style="text-align: right;"><u>3,484,965</u></p>	<p>VI. Student Transportation 6.9%</p> <p>Regular Student Transportation 3,150,000</p> <p>Special Education Transportation . . . 2,217,607</p> <p>Athletic Transportation 95,000</p> <p>Student Field Trips 2,500</p> <p>School Bus Fuel 286,547</p> <p style="text-align: right;"><u>5,751,654</u></p> <p>VII. Expenses & Equipment 2.3%</p> <p>Telephone Charges 83,400</p> <p>Postage 22,384</p> <p>Advertising -</p> <p>Printing 17,600</p> <p>Other Services 17,913</p> <p>Non-Instructional Supplies 82,292</p> <p>Dues & Memberships 70,481</p> <p>Pupil Services 629,430</p> <p>Other Professional/Tech. Services 701,046</p> <p>Liability Insurance 49,414</p> <p>Replacement of Equipment 9,500</p> <p>New Equipment 5,900</p> <p style="text-align: right;"><u>1,689,360</u></p> <p>Total Non-Salary Expenditures 17.6% 16,926,944</p> <p>Total Board of Education Budget 79,265,970</p> <p>State ECS Grant (2,006,432)</p> <p>Net Cost to Taxpayers 77,259,538</p>
--	--	---

Shelton Public School's Mission - A Vision of a Graduate

The Shelton Public School system aims to prepare students for the future by nurturing and guiding them through milestones designed to develop skills which will enable them to thrive in a rapidly changing global society. To achieve this, the system is committed to moving beyond traditional instructional methods and assessments to improve student growth. The school has three main goals: academic growth and achievement, social-emotional learning, and family and community engagement. To achieve these goals, the school has developed strategies and action plans which involve identifying curricular needs and supporting schools in their

implementation of initiatives in alignment with state standards, developing self-awareness, social awareness, relationship, self-management, and responsible decision-making skills in all students, and establishing and maintaining meaningful experiences for all stakeholders to engage in opportunities centered on the shared vision of excellence and innovative instruction. The plan is designed to improve student success in critical thinking and problem-solving, creativity and innovation, flexibility and adaptability, initiative and self-direction, collaboration, and empathy.

Shelton Schools



(L to R): Superintendent Kenneth D. Saranich; Sunnyside Elementary Principal Darla Lussier; Long Hill Elementary Principal Andrea D'Aiuto; Booth Hill Elementary Principal Dina Marks; Mohegan Elementary Principal John Coppola; Shelton Board of Education Chair Kathy Yolish

The Shelton School System is made up of individuals passionately committed to providing all of its nearly 4,500 students with educational programs and services which will enhance their ability to become productive, adaptable adults in the emerging, complex global society.

Shelton is home to five K-4 elementary schools, one upper elementary school for grades 5 and 6, an intermediate school for grades 7 and 8, and a high school serving 1,300 students. Shelton employs almost 400 certified staff, which includes teachers and administrators, along with a support staff of a little less than 200 employees. Opportunities are provided to participate in professional learning activities to keep current with the changing needs of our students.

Preserving the Integrity and Quality of Shelton's Future

Elementary Education

Each of Shelton's five elementary schools provides an enriched hands-on curriculum using a comprehensive approach to reading and writing. The literacy curriculum uses the program called Wit and Wisdom for core instruction support. The curriculum stresses literacy skill development through the use of rich and engaging text to help students build the knowledge of important ideas in the liberal arts and sciences.

The district uses the Foundations Phonics Program which is a 30-minute daily supplemental program for all students in grades K-2 that provides a comprehensive foundational skills program for phonics, word study, spelling, and handwriting that aligns with the science of reading. In unison with Foundations the district uses Heggerty Phonemic Awareness in grades K-2 which provides explicit and systematic instruction in phonological and phonemic awareness skills. The lessons in the Heggerty curricula are aligned with evidence and research-based practices.

In addition, our elementary schools offer fully integrated art, music, physical education, and technology instruction. Support services are available in reading, special education, enrichment, social services and English as a Second Language. Our current K-4 elementary schools include Booth Hill, Elizabeth Shelton, Long Hill, Mohegan and Sunnyside. A peer partner oriented Pre-K program also exists at Mohegan Elementary School.

Exciting and challenging new curriculum initiatives in mathematics and science have been introduced at the elementary level in an effort to make learning more

meaningful and relative to real-life experiences. The mathematics curriculum uses the program called Eureka Math for core instruction support. All curriculum is aligned with the Common Core State Standards, preparing students for college and career. Engaging, cross-curricular, project-based learning tasks have been incorporated into our inquiry-based science curriculum. The use of Defined STEM allows our teachers to enhance students' exposure to Science, Technology, Engineering and Mathematics (STEM) related curricula and career opportunities.

Our instructional staff serves as facilitators and motivators, inspiring students to raise questions and share findings in a receptive, collaborative, nurturing learning environment.

We are continually seeking partnerships with parents and community organizations in an effort to expand the richness of varied learning experiences.

Our mission is to assist every student to become a successful learner in a complex, technological information-based, rapidly changing 21st century world.

Perry Hill School

Perry Hill opened in September of 2010. The grades 5-6 program design was developed to prepare students to enter grades 7-8. Students have the opportunity to work with multiple teachers and build responsibility. The 5-6 program of study is a comprehensive education-model with an emphasis on improving student learning. The design is to present our 5-6 students with an academically rigorous curriculum while ensuring a caring, supportive environment which values all students and is based on positive relationships established between students and staff. Perry Hill School addresses this by creating teaching dyads (2-person teacher teams) and full



implementation of Positive Behavior Interventions and Supports (PBIS) to ensure all students have access to the most effective and precise instructional and behavioral practices and interventions possible which promote positive student choice, decision-making, and academic growth. The school professional staff operates in a cooperative and collaborative environment which provides academic intervention through an Academic Support Center and Enrichment Units of Study, which reflect an emphasis on STEM, Journalism and the Arts and Media.

Special Education Services

The Special Education Department is responsible for designing and implementing programming for students identified with special needs, ages 3-22. Students who are suspected of having a disability are evaluated, and if found eligible, are entitled to an Individualized Education Program which includes special education and possibly related services. Related services staff include: school psychologists, speech-language pathologists, social workers, occupational therapists, counselors, and physical therapists. Each of Shelton's eight schools includes certified staff who provide services to students with disabilities. A continuum of service delivery models for special education and related services exists across the district, including services in the following settings: Pre-Kindergarten half-day programming, general education classrooms, resource classrooms, Life Skills, Behavior/Emotional Needs, and Autism specialized programs, 18-22 year old transition programming, and out of district special education schools.



Perry Hill School, Shelton Intermediate, and Shelton High Schools house the Best Buddies program. This program provides a forum for disabled and non-disabled students to participate together in extracurricular and social activities, as well as to develop social skills. Shelton High School students have the opportunity to participate in work experience programming to support and develop the skills necessary for community employment and life skills after graduation. This program places students at job sites throughout the community, as well as provides the support of job coaches on site for supervision and skill acquisition assistance.

The Office of Teaching and Learning and Guidance Departments also oversee the provision of support for students with impairments who have been found eligible under Section 504. Section 504 plans provide accommodations which promote access to the general education curriculum for students who qualify. The goal for both Section 504 and Individualized Education Plans is to assist students in accessing and participating in general education curriculum, instruction, and activities.

Shelton High School

Shelton High School is guided by the district's Vision of the Graduate and focuses on building 21st Century competencies for the students it serves. The school is committed to providing a diverse student body with a safe environment which is characterized by respect. The faculty, staff, students, parents and community work collaboratively to encourage lifelong learning and responsible citizenship.



For the 2021-2022 school year 287 students took 450 College Board advanced placement exams in 17 different academic disciplines. Sixty-nine percent scored a three or higher indicating those students have successfully passed a college level course while still in high school. We were proud that Shelton High School also has articulation agreements with the University of Connecticut, Southern Connecticut State University and Housatonic Community College. With these agreements students at Shelton High School are able to earn college credits in math, science, English, music, art and career and technical education. Shelton High School also offers courses to students through the Virtual High School platform for courses not offered within its program of studies.

Students also complete a Mastery Based Diploma Assessment before graduating from Shelton High School. The Capstone project is a culminating experience for students to apply the knowledge and skills they have obtained from their four years of studies to a real world problem or experience.



CABE Student Leadership Award (L to R): Shelton Intermediate Principal John Skerritt; SIS recipients Alyssa Grich and Samuel Guerrero; Superintendent Kenneth D. Saranich; SHS award recipients Benjamin DeMartino and Taylor Ostrosky; SHS Principal Kathy Riddle

In addition to achieving high levels of academic performance, students at Shelton High School are also expected to volunteer within the community to promote responsible citizenship. Students who meet graduation requirements at Shelton High School have attained a solid foundation for becoming responsible and successful citizens of not only a local community, but of a global society as well.

Shelton Intermediate School



Shelton Intermediate School (SIS) opened in 2001 and proudly serves 7th and 8th grade students by providing a comprehensive educational experience. Our goal is to enable students to experience social, emotional, physical, and intellectual growth during these middle school years. We attempt to instill in students a sense of personal accountability in not only their academic performance, but also behavioral performance as well. All students receive a developmentally appropriate academic program which also allows for exploration experiences. With our expanded programs students will be exposed to programs which meet their academic, developmental, and prevocational needs.

In addition to the basic core courses of Language Arts, Math, Science, and Social Studies, students also have the opportunity to participate in elective courses based on their interests. These courses



Top 10 Students for Shelton High School Class of 2023



Shelton Intermediate School Chess Club

include Band, Music Production, Art, Exploring World Cultures, Automation and Robotics, Business Technology, Video Game Design, and Agri-Science to name a few. Many 8th grade students even qualify to begin taking high school courses such as Algebra, Geometry, French, Spanish or Italian. To enhance their experience at SIS even more, students can join a wide variety of clubs which meet weekly. The weekly clubs make it possible for students to spend time with their friends who have the same interests while doing something they enjoy.



Shelton Intermediate School Drama Club Production of the Addams Family

Throughout the school year students also participate in school dances, field trips, and other fun events like our Lock-In and Holiday Hill trip.

SIS is organized utilizing a team structure. Students are divided into smaller, heterogeneous teams of 90-100 students. Core classes are taken within the team and students move about the building for their elective classes. Counselors are assigned by grade level for continuity during their two years at SIS. The faculty and staff at the Intermediate School are trained to provide the best educational opportunities for the pre-adolescent student. We encourage parents to be involved as collaborative partners with the school. When we all work together, great things are possible.

Educational Partnerships



The Shelton Public Schools are committed to developing and promoting a partnership-driven system of education and skill development between the Shelton Public Schools and the local business community that prepares students to be successful and productive lifelong learners and workers. Recognizing that organizational skills, decision making ability, responsibility and interpersonal skills are essential for future personal and professional success, the district has worked with a variety of community and business partners to encourage student growth and career awareness.

Community Partnerships Encourage Student Growth

Shelton Schools Community Support and Involvement

The Shelton Public Schools take seriously our role of educating and preparing the next generation. As is often said, the growth and development of children into adulthood is the responsibility of everyone. Junior Achievement, our School Business Advisory, and our Mentor Program are model examples of that work.

The Shelton Business Advisory Council

Working collaboratively together, the Greater Valley Chamber of Commerce and the Shelton Public School system have created many new and exciting initiatives for Shelton students through the Shelton Business Advisory Council. Throughout the year, the Council facilitates many opportunities such as the Pathways to Success event, College and Career Readiness Week activities, on and off campus internships and externships, field trips, guest speakers, dual enrollment courses, professional learning, collaborative projects and so much more! The Shelton Business Advisory Council's Mission, Vision, and Purpose are "to provide resources and create opportunities for students to succeed in the competitive global marketplace." With formal biannual meetings, the council members meet with Shelton students and teachers to share information and identify new and exciting ways for students to collaborate with professional and community leaders.

Junior Achievement

The Shelton Public Schools have successfully partnered with Junior Achievement (JA) of Western Connecticut to provide over 3,000 students with meaningful career development and contextual learning experiences. On a yearly basis, JA programs at each elementary school provide all of our students the opportunity to learn firsthand about what the "world of work" is really like.

Mentoring Programs

The Shelton School System is fortunate to have a group of dedicated, caring men and women throughout the greater Shelton area who volunteer weekly to meet with their mentees during the school day. Their gifts of time, self and positive influence make the differ-

ence for a child which can last a lifetime. Over 100 students are given such support by these dedicated individuals who are the heart and soul of the Shelton Mentor Program. The program continues to grow with the inclusion of teachers, administrators and support staff. Ongoing recruiting sessions are occurring at businesses and civic organizations throughout the valley, and those who have time and desire to volunteer are encouraged to do so.

Technology

Shelton Public Schools have been working diligently to upgrade critical infrastructure while providing increased access to engaging instructional technologies. We were able to allocate grant funds to upgrade much of our network infrastructure while implementing a new Wi-Fi system during the 2022-2023 school year. These new systems will greatly aid in increasing our network speed, throughput, and overall reliability while supporting the increased utilization of technology throughout the district for years to come. We continue to successfully support our Chromebook initiatives throughout the district by implementing and maintaining a districtwide Chromebook replacement strategy. This ensures our K-12 students will have access to devices which can meet the ever expanding technological needs of the district now and into the future. Our students are fully 1:1 with Chromebooks in grades 5-12 and we continue to increase access to devices in our K-4 schools. The district was also fortunate to receive grant funds in order to expand our internal streaming capabilities. This new system was implemented to allow our schools to have the capability to easily broadcast morning announcements and student news throughout their respective buildings. We look forward to seeing how our students learn and engage with audio/video production as we build upon the capabilities of the system.

Technology Center staff are always working to provide a positive user experience while supporting and maintaining district technologies. It continues to be a fruitful and productive year where technology and related services are concerned, and we look forward to continuing this work.

Safeguarding Growth



Niko's Way

Appropriate, balanced and orderly development throughout Shelton has resulted in economic growth throughout the entire City. The process to approve development proposals requires the collaboration of several City departments to ensure all proposals are in compliance with City regulations. In addition, these departments are governed by regulations of regional, State and Federal agencies for development proposals and must also conform to those guidelines.

Preserving the Integrity and Quality of Shelton's Future

Planning and Zoning Commission

The six regular and two alternate members elected to the Commission act upon applications for residential, commercial and industrial development in Shelton prior to any construction or major alteration. Commissioners examine applications and, if required, conduct hearings to allow the public to comment on whether an application is in the best interest of the City and is the best use of the property. Throughout the year, the Commission may also modify zoning regulations in response to applications for zone changes or due to new state statutory requirements. A reference guide for the Commission on future land use and zoning decisions is Shelton's Plan of Conservation and Development.

In recent years, the Commission's work has resulted in positive and sustained residential, commercial and industrial growth in all areas of the City. The downtown area, in particular, has numerous new, mixed-use residential and commercial developments and it is expected that recently approved development proposals will begin to be constructed in the coming year with more proposals to follow. In the lower Bridgeport Avenue corridor, construction work to extend Constitution Boulevard has begun. Construction of the extension will allow development on the nearly seventy acres of land which was earmarked for economic development after the purchase by the City in 1996. To date, several companies are under contract to purchase various tracts of land for light industrial use.

Recent Examples of Approved Proposals by the Planning and Zoning Commission

- Gamble Place: a new street off Long Hill Avenue containing a nine-lot subdivision of single-family homes.
- Niko's Way: a new street off William Street containing a six-lot subdivision of single-family homes.
- 356 Howe Avenue: a new 35-unit apartment building with two ground-floor commercial spaces.
- 475 Howe Avenue: a completely renovated building containing six new apartments and two new ground-floor retail spaces.
- 1039 Howe Avenue: a new 16-unit apartment building.
- Seven Riverside Drive: a new 34,000 sq. ft. building adjacent to Canal Street containing a restaurant, bakery and optician on the first floor and six apartments on the second floor.

- 303 Bridgeport Avenue: a new 30-unit apartment building.
- 801 Bridgeport Avenue: a new 7,399 sq. ft. retail building housing a bakery-cafe restaurant and a mattress/bedding retailer.
- 11 Waterview Drive: a new 43,000 sq. ft. addition to an existing 40,000 sq. ft. light industrial building for a wholesale business.

Planning and Zoning Office

The Planning and Zoning Office staff consists of an administrator, assistant administrator, a zoning enforcement officer, two zoning enforcement inspectors and a department clerk. The City's Corporation Counsel, land use consultant and various engineering specialists are available on an as-needed basis.



Gamble Place

It is the Administrator's and staff's responsibility to examine proposals submitted for all residential and commercial projects as well as sign applications to ensure conformity with zoning regulations prior to review and action by the Planning and Zoning

1.1% Safeguarding Growth

Inland Wetlands Commission	\$109,469
Economic Development.....	197,801
Planning and Zoning.....	585,139
Conservation Commission	79,983
Zoning Board of Appeals.....	24,540
Community Development	92,350
Building Department.....	405,019
	\$1,494,296



Commission. After approval of a proposal by the Commission, subsequent construction is monitored by office staff in collaboration with the City's Building Inspector and Fire Marshal to ensure continued compliance with City regulations.

Approval of proposals for business reuse, pools, sheds, home offices and home occupations are directly handled by staff after an appropriate review. Zoning violations filed with the office are investigated and resolved by the zoning enforcement officer and a zoning enforcement inspector.

Inland Wetlands and Watercourses Commission

The Inland Wetlands mission is to protect inland wetlands (marshes, swamps and bogs) and watercourses (rivers and stream belts and floodplains) to ensure that the natural values of the inland wetlands and their resources will always be available to the citizens of Shelton, and to protect the citizens of Shelton from unwise development on wetland areas that are often susceptible to damage.



The objectives of wetlands include protecting and improving water quality, providing fish and wildlife habitats, storing floodwaters and maintaining surface water flow during dry periods. These valuable functions are the result of the unique natural characteristics of wetlands.

Wetland conservation is important because the wetlands provide habitat for thousands of species of aquatic and terrestrial plants and animals. The wetlands are valuable for flood protection, water quality improvement, shoreline erosion control, natural products, recreation and aesthetics.

Wetland ecologists have already documented the environmental benefits provided by wetlands. These include water purification, flood protection, shoreline stabilization, groundwater recharge and stream flow maintenance.

The wetlands can improve water quality by removing pollutants from surface waters. Three pollutant removal processes provided by wetlands are particularly important: sediment trapping, nutrient removal and chemical detoxification.

Many techniques which are used to manage upland wildlife are used in wetlands such as disking, burning, herbicide application, and providing food plots. Additionally, levees and water control structures can be used to manage hydrology, which is a primary driver of wetland characteristics.

The principles of wetlands are to preserve and protect aquatic resources and to restore ecological integrity, natural structure and natural function.

Community Development

The Community Development Office is responsible for identifying, securing, and administering funding resources to assist the City of Shelton in the provision of certain programs and services. The office applies for funding on the City's behalf under the direction of the Mayor and often in collaboration with other City departments. The department's efforts have resulted in obtaining several successful competitive grants which include equipment and training for Police, Fire and Emergency Management, improvements to municipal parks and facilities, literacy programs, youth and parenting programs, and capital improvements.

Anti-Blight Program

The Anti-Blight Officer and staff work together to reduce the number of blighted properties, both residential and commercial, to achieve a cleaner, healthier and safer Shelton. They work closely with the Building, Health and Zoning Departments.

The Anti-Blight Officer and staff work with property owners and residents to achieve compliance with the Anti-Blight Ordinance. The Anti-Blight Officer investigates complaints of blighted properties and may issue citations. Some examples of the blighted conditions addressed include properties in disrepair, abandoned and overgrown properties, ensuring yards and lots are kept free of accumulations of debris and rubbish, ensuring sidewalks afford safe passage, ensuring planting strips are also maintained for safe passage, making certain fencing is properly maintained and graffiti is removed in a timely manner.

The objective of blight is to decrease property code violations, habitual neglect, and to negate a decrease of property values of neighboring areas.



The properties which are deteriorating, neglected and vacant jeopardize existing investment and project an image of an unsafe and unmaintained environment. If a structure is considered unfit for human occupation or use, it may be deemed a public nuisance. Some frequent problems with long-term vacant structures include broken or missing doors or windows, loose or missing veneer or siding, damaged and derelict signs, collapsing roof or overhang, damaged and vandalized security gates, trash and debris, deteriorating plywood panels on boarded-up doors and windows, outmoded electrical and mechanical systems, broken and impassable sidewalks and high grass and weeds.

Continued on page 33

Economic Development



Shelton's growth and pattern of success continues and increases because of a strong citizen involvement and support in the affairs of the City. As the City moves forward, concentration on what can best be done to assure a healthy, steady growth while maintaining the quality of life is emphasized. Shelton is unique as it has over 1,000 acres of primeval forests, close to 1,500 acres of working farms, bustling commercial and industrial activity, and is home to over 40,000 residents.

For Progress and Continued Growth

Economic Development Commission

The Economic Development Commission is established in accordance with Shelton's duly adopted City Charter. The organization of the Commission includes a five-member board of Shelton electors appointed by the Mayor. The Commission's powers and authority conforms to those described by state statute. The Commission historically has taken on the responsibility for the development of advertisements and related marketing materials used to recruit new businesses.

In 1992, the Mayor formally charged the Commission to develop an aggressive marketing campaign to promote Shelton's positive image and retain current businesses as well as attract new ones. The Mayor rated the Commission's performance as "solid, successful and imaginative."

The Economic Development Commission has been active in the following areas:

- Shelton Life Community Business News: A communication piece for the residents of Shelton. Over 18,500 copies are mailed and distributed an average of three times a year. Thematic influence continues to relate to "Shelton Going Green".
- Taking Care of Business: An annual event in which Mayor Mark A. Lauretti addresses local business leaders and provides insight into the efforts of the City of Shelton. The event also provides business owners an opportunity to ask and receive information pertinent to their business from the Mayor and other City leaders.
- Shelton Life City of Shelton Biennial Report: A biennial report of the City of Shelton, the state of its finances, commissions that serve the City and various activities.
- Flag Day Ceremony: Special guests, local veterans and business leaders are invited to an "old fashion picnic" and business networking event to honor the U.S. Flag and our veterans who have served and continued to serve our community.
- School Art Contest: A collaboration with the Board of Education focusing on stimulating students' artistic talents and providing recognition for top achievers.

Shelton Economic Development Corporation

The Shelton Economic Development Corporation (SEDC) is a non-profit organization that was established in 1983 to promote balanced development in the City of Shelton. The SEDC serves as a link between the local government, business leaders, and civic organizations to foster growth and development in the community. It has established relationships with finance and development agencies and provides leadership in public-private and statewide partnerships.



The SEDC is governed by a board of directors which is elected annually and consists of 15 to 60 members representing different sectors of the Shelton community. The SEDC provides a range of services to facilitate Shelton's growth.

The SEDC works closely with City government and local business leaders to maintain balanced growth between commercial, industrial, and residential development. The City has seen significant progress over the last 40 years, thanks to extraordinary planning efforts. The SEDC has coordinated environmental assessment of 18 properties encompassing 25.6 acres along Canal Street bordering the Housatonic River.

Together, the City and the SEDC have received more than 40 state and federal grants and invested more than \$27 million in public dollars to manage the environmental remediation program.

Through these efforts, the majority of properties have been put back into productive reuse. Over 8.5 acres are used for public open space, 11.25 acres are designated for housing, and over five acres support new commercial space. These public investments have transformed the riverfront and led to over \$140 million in private investment throughout Shelton's downtown.

The SEDC aims to continue its efforts by focusing on a number of new activities designed to complete the transformation of the northern section of Canal Street including, the reconstruction of Canal Street, and Wooster Street, the extension of the Housatonic Riverwalk, and the design of the Canal Lock Park.



Canal Street Reconstruction



223 Canal Street Environmental Site Remediation



267 Canal Street Building Demolition



Constitution Boulevard Extension Construction



Historic Preservation of the Canal Lock



113 Canal Street Chromium Process Demolition



War Memorial



235 Canal Street Environmental Site Assessment

Elected Officials & Volunteer Commissions



BOARD OF APPORTIONMENT AND TAXATION

(L to R) John A. Belden, Jr., Wayne Bragg, John J. Francino-Quinn, Chair, Joseph J. Knapik. Missing: John A. Boyko, Jarrett Frazier.



CITIZENS ADVISORY BOARD

(L to R) Standing: Rob Novak, Joe Bienkowski, Chair. Seated: Rebecca Twombly, Janelle Beardsley, Cheryl Dziubina. Missing David Zamba.



BOARD OF LIBRARY DIRECTORS

(L to R) Standing: Jim Geissler, Chair; Lou Dagostine, Steve Bellis. Seated: Jean Cayer, Aleta Miner. Missing Julie Blakeman.



REGISTRAR OF VOTERS

(L to R) Standing: Peter R. Pavone, Janet Sabovik. Seated: Marilyn Forbes, Bob Lally.



PLANNING AND ZONING COMMISSION

(L to R) Standing: Charles Kelly, Frank Donato (alt), Jimmy Tickey, Peter Laskos. Seated: Ruth Parkins, Virginia Harger, Chair; Elaine Matto. Missing: Dan Onofrio (alt).



ZONING BOARD OF APPEALS

(L to R) Standing: Ed Conklin, Chair, Tina Kelly, Clerk. Seated: Bryan Vasser, Jamie Jones. Missing: Phil Cavallaro, Linda Adanti.

The City of Shelton recognizes and acknowledges the timeless hours that our volunteers contribute. Their devotion and commitment is what makes our City a great place to live and work.



WATER POLLUTION CONTROL AUTHORITY

(L to R) Standing: Larry Pace, Bill Miko, Stephen Chuckta. Seated: Michael DeAngelis, Chair, Michael Duncan, Don Ramia



TRAILS COMMITTEE

(L to R) Teresa Gallagher, Mark Vollaro, Terry Gallagher, Val Gosset, Bill Dyer, Chair; Bob Wood, Ellen Cramp, Mike Flament



CONSERVATION COMMISSION

(L to R) Standing: Edward McCreery, III, Tom Harbinson, Chair, Bill Dyer, Jim Tate. Seated: Teresa Gallagher, Natural Resource Manager; Tom Wilson, Sheri Dutkanicz,



INLAND WETLANDS COMMISSION

(L to R) Standing: Gary Zahornasky, Chair, Michael Lombardi, Robert Cristiano (alt), Ron Baia, Staff. Sitting: Michelle Kawalautzki, Charles Wilson, Susan Pulos, Clerk. Missing: Kenneth Nappi, Joseph A. Reilly, III, (alt)



PARKS AND RECREATION COMMISSION

(L to R) Lorenzo Durante, Dave Zamba, Chair; Gary Cahill, Sharna Kozak, Jeff Van Scoy, Bob Zuraw. Missing: Darrin Beseschek, Michelle Haywood, Debra McGlone, Hannah Perry



ECONOMIC DEVELOPMENT COMMISSION

(L to R): Pat Carey, Aleta Miner, Clerk, Karen McGovern, Bing Carbone, Chair. Missing: Kate Marks.

Recreation & Culture



A large network of parks, playgrounds and recreational facilities plus a diverse offering of cultural and athletic activities, help enrich the lives of Shelton residents. There is no need to look further than the Shelton community to satisfy one's leisure time needs.

A variety of athletic programs are available for both children and adults. A modern library system offers a valuable source of information, entertainment and culture. A Senior Citizens Center provides a meeting place with special activities and events for older adult residents. In addition, many citywide events are held annually to help build a sense of pride in the community.

For a Stimulating, More Rewarding Community

Parks and Recreation Department

Shelton's Department of Parks and Recreation is overseen by a 12-member commission. Run by the City's Parks and Recreation Director along with a four-person full-time staff, the department fulfills the recreational needs of Shelton residents with a wide variety of athletic and creative programs.

The Parks and Recreation department facilitates sports leagues such as baseball, softball, basketball, football, lacrosse, and cheer-leading which are available at several age levels. Winter months find over 2,000 residents participating in indoor gym programs such as volleyball and basketball. Over 8,000 weekly participants take part in spring outdoor recreation programs while 3,500 adults and children play weekly in fall programs.

The department also manages the year-round indoor pool program which offers lessons and various aqua-aerobic programs for all ages. Yearly pool and fitness room memberships are offered for both residents and non-residents of Shelton. Seasonal indoor pickleball memberships are available for purchase and free play is welcomed at the new courts that were recently installed at Shelton High School and East Village Park.

The Parks and Recreation Department also sponsors a summer concert series held on the Huntington Green and downtown at the Riverwalk/Veterans Memorial Park. These well-attended events are held Wednesday evenings from late June through August. Commission members are responsible for organizing this program along with the Independence Day festivities. The annual Summer Playground Program is offered to Shelton youth and is held at every elementary school.

The Fourth of July concert and fireworks displays are held each year at the Riverwalk/ Veterans Memorial Park and are undoubtedly the largest activity in Shelton. Over 15,000 people attend the event which can be viewed throughout the downtown area.

Another large community event is the annual Commodore Hull 5k Road Race which is held Thanksgiving morning with the start and finish at Veterans Memorial Park on Canal St. The event is capped at 625 runners and is a fundraiser for the Boys and Girls Club.

The Shelton Dog Park was constructed in 2010 with a fenced-in area for large dogs and another for small dogs. The park is adjacent to the 11-mile network of hiking trails which includes the multi-use Shelton Lakes Recreation Path. A "Friends of the Dog Park Committee" has been formed to help with the upkeep.

With over 170 acres of developed parks, the Parks and Recreation Director along with the Parks Superintendent direct a full-time staff of eight, to maintain and care for all public recreation areas, including 27 athletic fields and the Board of Education properties. An additional staff of 75 part-time employees is hired throughout the year as attendants for playgrounds, gyms, pools, and the Sunnyside boat ramp.

More information and details about the Parks and Recreation Department can be found at sheltonparksandrec.recdesk.com.

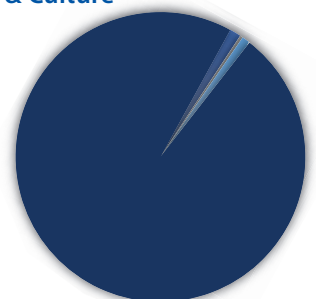
The Shelton Community Center

After sitting idle for a number of years, the former Huntington Elementary School was renovated, expanded, and reopened in 1991 as the Shelton Community Center.

The 60,000 sq. ft. center contains a 25-yard, eight-lane heated swimming pool, an indoor basketball court, two pickleball courts which are available for winter use, a weight room, a mid-sized banquet room with a kitchen that is available to rent, and a branch library. It also houses the offices of the Parks and Recreation Department, a private daycare, and the U.S. Post Office.

2.7% Recreation & Culture

Recreation.....	\$1,717,329
Senior Center	369,061
Library	1,196,212
	\$3,506,948





Community Center Pool

Many of the City's recreational programs are held at the Community Center. Exercise, craft, and swimming classes are among the offerings. Rooms are available for meetings, seminars, birthday parties, and more. Over 5,000 people visit the center weekly for one or more of the available activities and events.

The Plumb Memorial Library and the Huntington Branch

The Plumb Memorial Library and the Huntington Branch Library offer a physical collection of 103,342 books and materials. There is a total of 83,636 books, 5,707 audiobooks and Playaway listening devices, 12,590 DVDs and 1,310 other items including magazines, newspapers, kilowatt meters, video games and more which can be checked out with a valid library card.

The libraries offer a robust roster of ever-changing programs for all ages. From baby and preschool story times, to book talk groups, Tai Chi classes, computer classes, craft classes and film series, there is always something being offered. A calendar of events can be found www.sheltonlibrarysystem.com.

In addition to programming, 13,865 Shelton residents have a library card, and even while the Plumb Memorial Library was undergoing renovations, 119,049 items were checked out last year. 78,692 people visited both libraries, and the library staff answered 10,946 reference questions, while 64,927 people visited the library's website.

Databases are also offered through the library's website which can be used to download or stream thousands of books, audiobooks, movies, tv shows, music, magazines and comic books through resources known as Hoopla, Libby and Palace Project apps. Consumer reports, medical information, college planning, history and world politics are also available. All are free to check out with a library card in good standing.

The library is supported by a non-profit 501©(3) known as the Friends of the Shelton Libraries (FOTSL). The FOTSL supports the library's initiatives and also oversees the ongoing book sale in the historic Reading Room of Plumb Memorial Library.

Presently, there is a Junior Friends Group started by the children and teen librarians from Plumb Memorial Library and the Huntington Branch Library that meet once a month. The high school students

balance volunteering for the libraries and other community groups within Shelton with fun activities, and students earn school volunteer hours by doing so.

Plumb Memorial Library is on the National Registry of Historic Places. It was originally built in 1895 and had an addition built in 1975. It has exquisite oak moldings and stained glass throughout the original part of the library, which includes the Red Lion window, and two separate stained-glass pieces of women representing Art and Literature. This year culminates five years of renovations of the Plumb Memorial Library.

The staff for both of the libraries in Shelton consists of a Library Director and Branch Librarian, and twelve full-time and eighteen part-time employees. The Library Director reports monthly to the Library Board which is composed of a six-member bipartisan elected board to assist not only in the recent renovations but also enacting library policy and support of the library as a whole.

Shelton Senior Center



The Shelton Senior Center (SSC) was established in 1991 and provides programs and services geared towards older adults in the community. Membership is open to all at least 55 years of age. The membership includes access to the facility, offerings and the monthly newsletter distribution. All programming is offered onsite. As a department of the City of Shelton, the Senior Center operations are financially funded by the City and by participation fees.

The SCC's mission is to enhance the quality of life by creating opportunities to support wellness, social connections, community engagement and lifelong learning for a diverse and growing senior population. Our vision is to extend social involvement and well-being to seniors. Our standard is to purposefully embrace inclusion by creating a more equitable, accessible, safe and welcoming Senior Center where differences are recognized, respected and valued.

The monthly newsletter, which includes the calendar of offerings and lunch menu, is mailed to all active members. It can also be viewed on the City of Shelton's website. The newsletter provides the activities for the month including an array of fitness classes, bingo, educational programs, travel opportunities, assistance with benefit programs, card groups, special social events and dances, to name a few. The Center offers a daily lunch for a nominal fee. All meals are cooked on the premises in the commercial kitchen. Health screenings are offered monthly and include hearing, blood pressure, foot care, vision, balance, vaccinations and pharmaceutical needs.

Continued on page 34

Security, Safety & Health



The security, safety and well-being of Shelton's residents rests with several City departments. Police and fire protection, medical and health services, youth services and public assistance ensure that residents are properly cared for and protected. During 1998, the City created an Office of Public Safety and Emergency Services. One of the major initiatives of this renewed effort in public safety was to provide for the coordination of Police, Fire, Emergency Medical Services, and Emergency Management. The City of Shelton has taken the forefront in providing for a coordinated effort of Public Safety agencies with an eye toward creating a more efficient and effective delivery of services.

Assuring Shelton's Well-Being

Department of Police Services

The Shelton Police Department is entrusted with the responsibility of enforcing all state and local laws within Shelton. Under the leadership of the Chief of Police, the 55 sworn police officers and 15 civilian members of the Shelton Police Department are dedicated to the mission of the department which is to enhance the quality of life in Shelton by providing police services in a professional manner to the more than 70,000 people who live or work in Shelton.

Shelton continued the trend of ranking in the Top 10 safest cities among Connecticut cities and towns in SafeWise's annual reporting for 2023. This ranking is the result of a proactive patrol division coupled with a thorough detective bureau.

Crime prevention has been a focus of the department. The crime prevention unit has continually provided tips, given presentations and interacted with business owners to reduce crime. The crime prevention unit is always researching new and innovative ways to combat crime. Nationwide there has been an uptick in catalytic converter thefts. The department purchased catalytic converter etching kits and handed them out to seniors in the community.

Members of the department continue to be involved in community outreach. The department conducted their second annual holiday toy drive which was a resounding success. Many local children were able to have a special holiday because of these efforts and the generous donations of our residents. Sworn personnel have taught college classes along with courses at the police academy, were present at career fairs, read books to children for Dr. Seuss Day and ran in the CT Special Olympics Torch Run. Members of the department have supported the Boys and Girls Club, Homes for the Brave, the Shelton Exchange Club, and General Needs Ltd.

CodeRed is used to provide time sensitive alerts that are sent to a landline, cell phone and/or an email. Alerts include road closures, changes in garbage pickup, and details regarding events. To enroll and learn more visit www.sheltonpolice.net and click on the CodeRed icon in the bottom right hand corner.

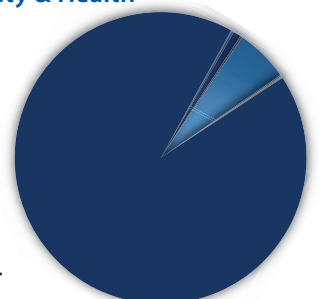
Fire Marshal

This Office is comprised of the Fire Marshal, a Deputy Fire Marshal, four Fire Inspectors and a Fire Prevention Officer. The Fire Marshal and staff are responsible for the overall fire safety within the City and enforcing all laws, ordinances and regulations pertaining to the fire codes and applicable safety regulations. This Office, among other requirements, conducts fire safety inspections of all new and existing buildings and facilities, except for two-family homes, which are regulated by the Connecticut Fire Safety and Fire Prevention Codes and applicable regulations. The office will inspect any building or occupancy, including one and two-family homes, upon receiving an authentic report which the office finds it poses a fire hazard that could endanger life. The staff reviews and approves plans for compliance to fire safety codes for new buildings and for changes to existing buildings. The office issues and regulates permits for open burning and the use, transportation and storage of fireworks and explosives. The staff is also responsible for investigations to determine the cause, origin and circumstances of all fires which occur within the City. Fire Prevention education is offered to all schools, various civic organizations and City corporations. The Fire Marshal enforces and issues summonses for parking in fire lanes, blocking fire hydrants, not adhering to the open burning regulations and violations of the fire alarm ordinances. The Fire Marshal, Deputy Fire Marshal and a Fire Inspector are certified open burning officials for Shelton.

8.4% Security, Safety & Health

Public Safety & Emergency Service	.\$129,909
EMS Commission	111,231
Fire Marshal	334,196
Fire Department	1,196,425
Animal Control	350,300
Police Department.....	8,418,535
Shelton Youth and Family Services.....	237,861
Public Health	321,055

\$11,099,512



Fire Department

The Shelton Fire Department provides protection from fire and performs rescue services. The department is comprised of four companies (Echo Hose Hook # 1, Huntington # 3, Pine Rock # 4 and White Hills # 5) operating from four stations located throughout our community.



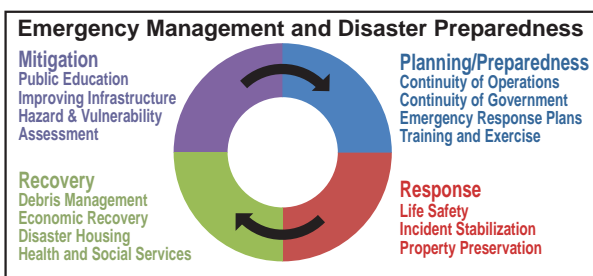
FF Justin Mayer and LT. Megan Morra

The Shelton Fire Department is committed to upholding a standard of excellence by building on a solid foundation of community spirit by dedicated neighbors helping neighbors. The Shelton Fire Department is an all-hazards department. It responded to 1,385 incidents in 2022. The department's fleet consists of twenty specialized fire rescue apparatus including marine units for water rescues and a dedicated volunteer staff of 252 helping neighbors to meet the needs and challenges of our community. The department is well supported by the City's administration. The Board of Fire Commissioners serves as the administrative body of the Fire Department. The Board consists of a chairman, appointed by the Mayor and four fire commissioners, elected by each fire company. Supervision of the department is entrusted to the Fire Chief, Deputy Chief and four Assistant Chiefs.

The Shelton Fire Department is always seeking new candidates interested in serving their community as a volunteer firefighter. The City of Shelton provides the training and equipment required for you to succeed as a new recruit firefighter. If serving your community interests you, please consider applying to the Shelton Fire Department to become one of your neighborhood's bravest.

The Office of Public Safety and Emergency Service Management

The office provides effective and orderly governmental control and coordination of the City's emergency response to reduce the impact such events may have on City residents and infrastructure.



- Prepares and maintains the City's comprehensive Emergency Response Plan providing emergency management planning for the entire City.

- Provides City of Shelton residents, businesses, and non-profit organizations with emergency preparedness education and training necessary to reduce loss of life, minimize property damage, and protect the environment from emergencies. In addition, the office serves as the liaison and coordinator of State/Federal financial assistance for municipalities and City residents following City declared disasters.
- Staffs and operates the Emergency Operations Center, which is the City's command post during serious incidents and severe weather occurrences.
- Serves as the liaison to the Federal Emergency Management Agency, CT Department of Emergency Services and Public Protection (Division of Emergency Management) and other local emergency management agencies and organizations.
- Coordinates the activities of volunteer, public and private agencies in all phases of emergency management (Planning, Mitigation, Preparedness, Response, and Recovery).
- Develops plans and exercises, and coordinates emergency management training for the City of Shelton.
- Assures timely and adequate public warning of potential or imminent disaster events and provides disaster-related safety information to the public and media.
- Assists Municipalities; City, State, and Federal officials and their respective constituents with disaster planning, mitigation, preparedness, response and recovery programs.
- Provides the public and media organizations with accurate and timely information regarding emergency management programs and issues in the City of Shelton.

The Shelton Youth and Family Services

Shelton Youth and Family Services (SYFS) was originally established in 1988 as the Shelton Youth Service Bureau. The SYFS coordinates, plans and develops services for the youth of Shelton and their families. In 2023, the Shelton Youth Service Bureau was renamed Shelton Youth and Family Services for the purpose of promoting the well-being of Shelton youth and families by providing them with a network of resources and opportunities through partnerships with many local service providers. SYFS works cooperatively with schools, police, youth, parents and other community resources to encourage youth and their families to strive for their full potential.

Shelton Youth and Family Services Advisory Board is comprised of twenty-two members who are appointed by the Mayor. Membership includes youth, school administrators, police department personnel and community representatives. The Board meets monthly, excluding July and August, to discuss needs assessment, program planning and possible solutions of existing or potential problem areas of youth and families.

Under the umbrella of the SYFS is the Community Alert Program (CAP) which is Shelton's substance abuse prevention program and sponsors prevention and awareness programs throughout the school year.

Continued on page 35

Infrastructure



Many of the services one may take for granted are some of the most important provided by the City. Maintaining roads and bridges, snow plowing, overseeing the collection of trash and recycling from an outside vendor, sewer construction and wastewater treatment are just to name a few. Developing and maintaining City properties are critical for Shelton to remain a vital community. The departments charged with these all-important tasks are supervised by the Director of Public Works and the Superintendent of Highways & Bridges.

Keeping Shelton's Streets and Buildings Safe and Clean

Department of Public Works (DPW)/Highways & Bridges

The DPW (City Yard) is located at 41 Myrtle Street. The Department maintains the responsibility of keeping the City's streets safe and clean. It consists of thirty-five skilled and dedicated employees who provide essential services which sustain infrastructure, establish safe living and working conditions and contribute to a high quality of life for City residents.

The DPW maintains and repairs over 216 miles of City streets which includes street sweeping, Right-Of-Way (R.O.W.), mowing, sightline clearings, pothole repairs, installation of curbing and some paving. Also, the DPW installs, cleans, repairs or replaces over 5,800 catch basins, 600 stormwater outfall as well as 100 plus miles of sanitary sewers. The Department oversees the preservation of City roadways through various methods which may consist of paving, micro-surfacing, seal coating and chip and fog sealing.

During the winter season, the main function of the DPW is the plowing and snow removal from streets, parking lots and schools. The application of ice control and storm cleanup are all provided by the DPW. In addition, they install street and traffic control signs. The skilled mechanics maintain the City's 205 pieces of equipment and vehicles.

The spring and fall bagged Leaf Curbside Collection and Christmas Tree Collection support the popular composting program which is provided to City residents.

Sanitation

The City has an alternate week curbside single-stream recycling collection along with the weekly trash collection. Both collections use fully automated equipment which have been very successful in improving the daunting task, while the City-issued carts have enhanced the appearance of the City on collection day.

The Department of Public Works oversees the operation of the City's Transfer Station located at 866 River Road. The Transfer Station handles the disposal of residential waste, bulky and demo waste and the recycling of cardboard, batteries, metal items, E-tech items, mattresses, tires, propane tanks and more. A wood shredder makes mulch of the removed or fallen trees throughout the City. The mulch is available for residents at no cost.

Recycling

The City's Recycling Program offers a yearly Household Hazardous Waste Collection Day which is held at the DPW (City Yard). In 2023, the collection day is scheduled for September 30th.

City Engineer

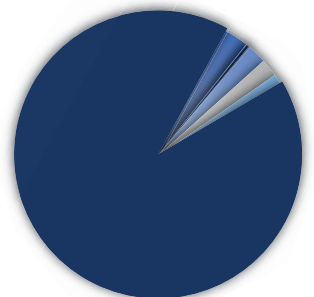
The Office of the City Engineer oversees the preparation of design plans and specifications for infrastructure improvement projects. The office also has the responsibility of monitoring the construction of these improvement projects and inspecting the new subdivision roads being built by developers, which will ultimately become City streets. Other office functions are the review of site and subdivision plans for various City commissions and boards as well as coordinating the extension of water mains requested by residents and preparing the assessments.

The office routinely issues street opening permits and oversees the permanent restoration of the excavations made in City streets. In any given year, the office issues in excess of 300 excavation permits. In addition to being the custodian of City infrastructure records, the office also updates the digital tax assessment maps and issues street addresses for the Assessor's Office.

The Office of the City Engineer is tasked with ensuring compliance with the federally mandated program MS4 (Municipal Separate Storm Sewer System) which is to prevent harmful discharges of pollutants into waters of the United States. In 2023, the office has contracted with several engineering firms to review more complex engineering projects and to assist with State and Federal compliance programs.

9.4% Infrastructure

Highways and Bridges.....	\$3,889,403
Road Repairs.....	25,000
Public Works Director.....	78,702
Engineering.....	441,450
Tree Warden.....	135,175
Recycling Program.....	47,302
Sanitation.....	3,093,548
Utilities.....	2,889,220
Municipal Prop. Maintenance.....	1,737,596
	\$12,337,396



Building Maintenance

The Building Maintenance Department is responsible for the repair, modification, maintenance and continued renovations of twenty-five City buildings as well as the four firehouses in the City. The department has a staff of thirty-two full and part-time workers comprised of a supervisor, administrative clerk, maintenance trade workers, and custodians.

Custodial duties include cleaning and maintaining a safe environment in all buildings for the public. Maintenance trade workers address breakdowns and perform repairs on all mechanical equipment and physical aspects of the City buildings including electrical, plumbing, carpentry and HVAC.

Building Department

It is the responsibility of the department to ensure public safety, health and welfare which can be affected by building construction. Compliance to State Building Codes is enforced to secure safety to life and property. The Building Department is responsible for plan review, issuing permits, completing inspections and issuing Certificates of Occupancy (CO) for all phases of building construction. The Building Department has prepared this information to aid you in obtaining the permits required for all construction including new homes, renovations, garages, solar, swimming pools, sheds over 200 sf, barns, commercial/industrial buildings, signs, roofs, windows, demolition as well as fences, walls and terraces exceeding six feet high. It is our aim to issue permits promptly and to assist, as much as possible, through the completion of your project.

PLEASE FOLLOW THESE STEPS TO APPLY FOR A PERMIT:

1. All applications require a scaled drawing or sketch of property showing location of proposed project and distance from property lines. Plot plans can be printed at shelton.mapxpress.net.
2. If the property has a septic system or well water, contact the Naugatuck Valley Health District for approval at 203-881-3255.
3. Obtain approval from the City of Shelton Sewer Department by emailing your request to WPCA@cityofshelton.org. This is a required step whether or not you have City water. Please include your name, address of property where work will be done, description of your project and your phone number.
4. If application includes a new driveway, increases impervious lot coverage or requires work around City utilities, obtain approval from the City of Shelton Engineering Department.
5. Bring all prior approvals and copy of plans to City of Shelton Inland Wetlands Department. Wetlands' approval is needed to move the project forward. Fees are determined by square footage of the structure.
6. Bring a copy of plans, a PDF of plans and all prior approvals to the City of Shelton Planning and Zoning Department. Fees are determined by square footage of the structure.
7. FINAL STEP: Bring a copy of the plans, PDF of plans and all prior approvals received to the City of Shelton Fire Marshal Office and the City of Shelton Building Department. Once approval is given by the Fire Marshal and Building Official, the permit will be issued. Fees are based on the cost of the project.

Schedule of Inspections needed for construction are: (1) footing inspection (before concrete is poured); (2) foundation/backfill/waterproofing/footing drains; (3) rough inspection (framing/electric/plumbing/HVAC); (4) insulation inspection; and (5) final CO inspection.

Building permit applications consist of building permit, plumbing permit, electrical permit; HVAC permit, chimney liner permit, demolition permit, generator permit, sign permit, wood burning stove permit, and solar permit.

Sewer Department/Water Pollution Control Authority

The Water Pollution Control Authority (WPCA) is an eight-member board responsible for overseeing sanitary sewer projects and the operations of the Water Pollution Control Plant. The Sewer Administrator makes recommendations to and works in tandem with the board which meets on a monthly basis.

The sewer administration department is responsible for reviewing applications for new development, determining sewer use fees, providing information to contractors and homeowners about the vicinity for sewer hook-ups and inspecting all sewer construction. The department manages the maintenance, upgrade and rehabilitation of over 120 miles of sanitary sewer piping and more than 3,300 sanitary sewer manholes. The office schedules contractors for manhole rehabilitation, cleaning and televising of sewer lines, chemical root treatment and cured-in-place pipe (CIPP) contracts.

The department uses an Infonet system which tracks any inefficiencies in sewers by viewing videos of the cleaning and televising contracts. It also oversees the Fats, Oils, and Grease (FOG) program mandated by the State Department of Energy and Environmental Protection (DEEP) which calls for the removal of grease from the sewer discharge pipes of food establishments.

The WPCA continues with the important work of reducing infiltration and inflow (I/I) of rain or ground water from the sanitary sewer system which creates unnecessary demands on the City's plant and clearing easements for accessibility.

The health and maintenance of the sanitary sewer system is a collective effort between the WPCA and the City residents. Please never flush items such as "flushable" or "disposable" wipes which are not designed to properly break down within the system.

Water Pollution Control Plant

The Water Pollution Control Plant (WPCP) was first put into service in 1966 as a primary treatment facility on the site of the old coal docks on Riverdale Avenue. The plant's primary function is to remove solids from the incoming wastewater through a settling process and chlorine disinfection process. It was a great step in cleaning up the Housatonic River and modernizing the previous infrastructure.



Continued on page 34

Conservation in Shelton



The Conservation Commission is an advisory board whose purpose under state statutes is “the development, conservation, supervision and regulation of natural resources.” The seven members of the commission are led by a Chairman with support from the City’s Natural Resources Manager.

Preserving Shelton’s Open Spaces for Future Generations

Open Space Preservation

Shelton’s commitment to open space preservation is reflected in the nearly 2000 acres of public lands which are carefully maintained for the benefit of the community. These lands include natural areas with hiking trails as well as recreational facilities such as ballfields, a dog park, community gardens, fishing areas, picnic areas and community gathering spots like the Huntington Green and Veterans Memorial Park.

The preservation of open space is not only an environmental priority but also an economic one. Open space preservation helps to maintain low tax rates in Shelton by reducing the need for new services which would be required for conventional housing subdivisions. Taxes collected from residents in typical subdivisions often do not cover the cost of new services resulting in long-term cost savings for the City of Shelton when land is preserved as open space.

In addition to public lands the City has also successfully preserved 411 acres of private working forest and farmland through land preservation agreements. These agreements support local farms and allow for limited public recreation, such as hiking on Stockmal Trail or picking strawberries at Jones Family Farm, while preserving the natural and agricultural heritage of the region.

Strategic acquisition of open space properties has resulted in the creation of a network of greenspace corridors which span throughout Shelton, with the Shelton Lakes Greenway being a popular highlight. This greenway features several miles of hiking trails, three reservoirs, a dog park, and various gardens, providing ample opportunities for outdoor recreation and enjoyment for residents and visitors alike.

For more information on Shelton’s Conservation Commission and their efforts in open space preservation, please visit sheltonconservation.org, the official website of the Conservation Commission.

Trails Committee

The Shelton Trails Committee oversees a network of 32 miles of well-maintained hiking trails, catering to a range of difficulty levels from accessible paths to rugged trails for overnight backpacking.

This dedicated committee, in partnership with volunteers from the Connecticut Forest and Park Association (CFPA), Shelton Land Conservation Trust and Eagle Scouts, works diligently to clear vegetation, repair treadways and build bridges. The Committee also hosts popular guided hikes, such as the Marshmallow March, Full-Moon Hike and Turkey Trot Trek which provide enjoyable outdoor experiences for the community. Stay updated on news, events and trail maps through the Trails Committee’s blog at sheltonconservation.org/trails.

Conservation Commission

The Conservation Commission serves in an advisory capacity providing recommendations and guidance on matters related to the development, conservation, supervision and regulation of natural resources. The Commission’s role is to advise the Board of Aldermen on open space purchases and land usage as well as review proposed developments and make recommendations to Planning and Zoning and Inland Wetlands departments. The Commission consists of seven members and is supported by the City’s Natural Resource Manager, collectively working towards promoting responsible management and preservation of Shelton’s natural resources.





Students as well as Silvia Rodriguez, Director of the SYFS, on one of the Shelton trails.

Anti-Litter Committee

The Anti-Litter Committee works diligently towards maintaining a litter-free environment in Shelton. Through its Adopt-a-Street Program, the Committee promotes civic engagement by encouraging local businesses and groups to take responsibility for a designated stretch of roadway and conduct clean-ups at least four times a year. As a token of appreciation, participants are recognized with street signs expressing gratitude for their unwavering efforts.

In addition, the Committee spearheads the annual Shelton Clean Sweep, an Earth Day event which fosters community participation in City-wide litter collection initiatives. By partnering with various groups, businesses and City departments, the Committee works to keep our parks, waterways, and roadsides clean and beautiful throughout the year.

The Anti-Litter Committee remains committed to its mission of keeping Shelton litter-free and extends its deepest appreciation to all those who contribute to the beautification of our City through their unwavering efforts.



Shelton Land Conservation Trust

The Shelton Land Conservation Trust (SLCT) is a private, non-profit organization which is committed to preserving Shelton's open space in its natural state. The Land Trust manages approximately 370 acres of forest, meadowlands, streams and swamps, which include the popular Nicholdale Farm, Tahmore Preserve and the Bushinsky Arboretum. These properties offer public hiking trails and a youth camp.

The SLCT is managed by a dedicated group of volunteers who serve as the Board of Directors. The Trust also benefits from an active membership who provide land monitoring and other services. The primary means of land acquisition are property donations, either directly or via wills. Current landowners recognize the tax benefits of land donations, making the Trust an appealing choice. The Trust's funds come from membership dues, donations and private estates.

For further information, please visit sheltonlandtrust.org.



Library Upgrades



The City of Shelton's libraries have undergone significant renovations over the past five years with the goal of improving the facilities and services offered to the community. These renovations were made possible due to the hard work and dedication of the Board of Library Directors, staff, Friends of the Libraries, and the City of Shelton.



A Welcoming Environment To Enjoy.

The Plumb Memorial Library

The Plumb Memorial Library was the first library to undergo renovations starting with the upgrade and renovation of the library's meeting room on the first floor. The room was transformed with new flooring, walls, and state-of-the-art sound equipment creating a modern and functional space for the community to gather. The kitchen area within the community room was also upgraded with new appliances allowing for easier catering of events. Furniture was purchased with the assistance of the Friends of the Libraries which added a stylish touch to the renovated room. The community welcomed these changes, and the room was well-received.

The next phase of the project focused on the children's room. Upgrades were made to the flooring and walls, and new shelving was purchased. The Friends of the Libraries contributed towards this shelving creating a welcoming and functional space for children to read, learn and play. The staff breakroom was also updated with new appliances, providing a comfortable space for library staff. This phase of renovations resulted in a modern, clean, and refreshed area for all ages to enjoy.

The lobby and bathrooms were the next areas of focus. The City undertook those upgrades and installed new fixtures making the spaces more functional and aesthetically pleasing. The Board of Library Directors contributed towards this expense while leveraging the capital improvements with the City. One major capital improvement was the installation of an elevator.

Despite the challenges posed by the pandemic, the library continued to provide "curbside" and delivery services to the community and then eventually re-opened with limited hours. During this time, the Board of Library Directors discussed the next phase of the project which was the adult section. Although they knew this would be the biggest challenge and may take longer than expected, they agreed that it was necessary and the timing was right. In 2022, this next phase of the project began with the 1895 section of the adult department first being addressed consisting of

new paint on the walls, redoing the floors, new lighting and fixing the front door entrance. Once this section was completed, the next and final phase began with the packing of the books and materials which were then stored in the meeting room. The existing floor and ceiling were removed and new flooring and new walls were installed. Painting was next along with upgrades to electrical. The furniture was also replaced as it was deemed outdated. The room received a total transformation.

Visitors to the library now have new circulation, teen department and reference desks, along with a designated area for technical support. A coffee bar has also been added allowing visitors to purchase drinks while browsing books or using the library's services.

The City of Shelton's libraries are committed to providing a modern, clean and welcoming environment for the community to enjoy. These renovations have been a significant investment in the community, and the library's mission is to continue serving its patrons with innovative programming and resources. The library is also committed to providing access to technology and educational resources to help the community thrive. The Plumb Memorial Library and the Huntington Branch Library are valuable community assets, and the library staff is dedicated to providing the highest level of service to the community.

Original Plaque Reads:
- DAVID WELLS PLUMB -
"IN WHOSE MEMORY THIS BVILDING
WAS ERECTED AND PRESENTED TO THE
TOWN OF HVNTINGTON FOR A FREE
PUBLIC LIBRARY IN FVLFILLMENT
OF HIS KNOWN INTENTIONS"



TRANSFORMATION

OF DOWNTOWN



Shelton Canal Facing South toward Canal Street

It seems almost surreal when one looks at photographs of the late 1800's and earlier 1900's of downtown Shelton. Downtown was thriving, prosperous and the center of life for most Shelton citizens. The development of the Ousatonic Dam in 1870 led to a proliferation of industry along Canal Street. The Ousatonic Water Company aggressively marketed the region and by 1896, 25 firms established manufacturing sites along Canal Street producing everything from pins to pianos.

Manufacturing along Canal Street flourished as aggressive marketing boasted the availability of cheap power, thanks to the Ousatonic Dam and corresponding canal system, abundance of labor and the availability to move goods via the Housatonic River and the railroad system which was established in 1888.

Like most economies, there were periods of highs and lows. During the World War I era, (1914 – 1918) manufacturing along Canal Street thrived with the production of consumer goods such as



The Derby-Shelton Bridge - Circa 1880

brass beds, pins, novelty coconut ladles, corsets, knitted underwear, stockings and silver-plated utensils. The economic boom of the times led to a flourishing economy, jobs were plentiful and immigrants from Germany, Ireland, Italy and Slavic nations settled not only within Shelton, but the entire Valley.

By 1919, the City of Shelton was officially established and the town of Huntington was officially incorporated by popular vote. At this time, the economy took a downturn, along with the rest of the country as a result of the Great Depression between 1919 and 1938.

Industry, however, came roaring back as the depression subsided and World War II took hold. Major firms such as the BF Goodrich Sponge Rubber Plant, Chromium Process, Star Pin Factory and Spongex were significant employers and staples of the local economy.

During the 1970s, Connecticut experienced an outmigration of manufacturing and heavy industry. Many of the older mills located in and around downtown lost their place in the real estate and business markets due to their outmoded characteristics. Shelton was not immune to the trend, but it had held up pretty well until March of 1975.

So, what changed? March 1, 1975, the BF Goodrich Sponge Rubber Plant located on what is now Veterans Memorial Park was the home of industrial arson. The fire was a devastating event that resulted in one of the largest industrial fires in the history of the country. The fire raged for more than 16 hours, destroying the factory and causing significant damage to the surrounding community. The Sponge Rubber Products factory was a large industrial facility that produced a variety of rubber products, including foam cushions and insulation. The factory was also located adjacent to several residential neighborhoods and the Housatonic River. At the time of the fire, the factory employed approximately 2400 workers.

Unfortunately, the economic damage rippled throughout the downtown as the loss of this major economic driver hit other local businesses which provided services or supplies to the firm. Downtown merchants and shop keepers also felt the economic pain due to the loss of disposable income from the plant's employees. The fire robbed downtown Shelton of its economic vibrancy and thus began the inevitable slow decay of the City's first economic center. As industrial businesses closed along Canal Street, retail shops along Howe Avenue and Center Street experienced similar fates. To complicate matters for downtown, the development of corporate campuses along the Route 8 Corridor leading to Huntington began to command private investments, accelerating downtown's demise.

In the early 80s, Shelton business leaders and City officials acknowledged that it would take a focused commitment of administrative and economic resources to revitalize downtown. The City and those same business leaders established the Shelton Economic Development Corporation (SEDC). The SEDC was incorporated on October 11, 1983 to design and administer economic development initiatives in support of the revitalization of the downtown district. Even with the focused attention to downtown, nearly all of the industrial buildings along Canal Street will have been demolished due to fire or decay, with the exception of the Spongex Factory and the Birmingham Corset Factory buildings. Both of these factory buildings have been fully renovated, supporting the creation of 148 residential units.

As the City of Shelton took stock of the condition of downtown in its early studies of its redevelopment potential, it was immediately evident that one of the keys to the reinvention of downtown as a place to work and reside would be a complete upgrade of the infrastructure which served this important neighborhood. Undersized roads, antiquated overhead utilities, inadequate underground utilities, and the absence of public spaces required an action plan that could unfold incrementally that would attract new



BF Goodrich Sponge Rubber Plant - Circa 1970



BF Goodrich Sponge Rubber Plant Fire - March 1975



The Birmingham Corset Company - Circa 1985

private investments and create an environment that was conducive to residential development in a manner that would make sense for its waterfront sites.

To that end, Mayor Mark A. Lauretti and the Board of Aldermen initiated the Shelton Brownfields Redevelopment Program. Connecticut law defines a brownfield as “any abandoned or underutilized site where redevelopment, reuse or expansion has not occurred due to the presence or potential presence of pollution in the buildings, soil or groundwater that requires investigation or remediation before or in conjunction with the redevelopment, reuse or expansion of the property.” Redevelopment of brownfield properties can benefit communities in a variety of ways by removing blight, attracting private investment and new jobs to vacant or abandoned properties, and by remediating environmental contamination.

The City initiated its first brownfields remediation project with the demolition and clean-up of the former Petrol Plus Gas Station. Ultimately, that property was developed into the public parking lot adjacent to the U.S. Post Office.



Petrol Plus - corner of Bridge Street and Coram Avenue - Circa 1983

Following the successful remediation of the gas station, the City initiated the remediation of the B.F. Goodrich Sponge Rubber property, affectionately called the “Slab”. This area became home to the Shelton Farm and Public Market and Veterans Memorial Park, which some consider the beginning of downtown Shelton’s transformation.

Veterans Memorial Park is an eight-acre park, which incorporates the Rotary Pavilion, the Housatonic Riverwalk, a series of War Memorials consisting of the Civil War, World Wars I and II, Korean and Vietnam Wars. Most recently, the local Sutter-Terlizzi American Legion Post 16 donated a set of their own memorials which were installed on this site. The public park is open year-round and supports many public activities, including the July 4th fireworks celebration, Shelton Day, the Lower Naugatuck Valley Boys and Girls Club Turkey Trot, and numerous carnivals. The Shelton Farm and Public Market hosts a farmer’s market every weekend from May until October. The building along with the Pavilion are available for rent by area businesses, not-for-profit organizations and residents, many of whom celebrate events such as cook-outs, weddings and family happenings. Veterans Memorial Park has been a true success story and it is estimated that the park receives nearly 150,000 visitors per year.



Shelton Farm & Public Market

Between 1996 and 2023, the City of Shelton and the Shelton Economic Development Corporation conducted remediation activities on 18 properties spanning one-mile along Canal Street and encompassing 25 acres of land. The City eventually acquired 10 properties through tax foreclosure and invested over \$27 million in public dollars to conduct the environmental remediation of these properties. In turn, the City has been able to repurpose these former industrial properties as residential and commercial developments.

One such site was the Rolfite Company. The City of Shelton took ownership of this property through tax foreclosure. The City, with the assistance of grants awarded in the amount of over \$1 million from the U. S. Environmental Protection Agency and the CT Department of Economic and Community Development, completed the removal of asbestos panels from the exterior of the building, carried out the demolition of the structure and remediated significant soil contamination from the site. The property historically known as the Rolfite site at 131 East Canal Street, abandoned by its owner, delinquent in taxes, with regulated chemicals left behind by the defunct business, was a true example of an environmental “Gordian Knot.”



Rolfite Demolition / Remediation



Current photo of Riverside Commercial Building (Pier 131)

The property now valued at \$4 million is the location of a mix of businesses which include a waterfront restaurant, an optometrist and a Bakery. In fact, the construction of this property is the first commercial development along Canal Street in nearly 50 years.

The tremendous success of Canal Street has awakened all of the downtown district. Once shunned for its blighted, dismal condition, downtown has seen a return of its previous glory. Alive with people and economic vibrancy, private developers have completed six major redevelopments in downtown over the last several years, accounting for more than \$50 million in new investments. In total more than 235 new housing units and 20 new businesses have been established. In the past 10 years, the City’s grand list has grown by more than \$137 million generating more than \$1.7 million in new tax dollars that work to the benefit of all Shelton residents.

Alas, the City’s work is not quite done. The City is actively engaged in the remediation of the former Star Pin Factory, which experienced a fire of its own in June 2020. Upon the successful clean-up of the property, the City will turn the land over to a developer who will undertake the construction of a new 80+ unit residential building. Additionally, developers are slated to redevelop four other Canal Street properties over the next few years all of which were former industrial brownfield sites.



320 Howe Avenue , Cedar Village at Carroll

Downtown is bustling with energy with access to a variety of public open spaces, ample housing opportunities and many new thriving businesses. Over the last three years, 18 new businesses have opened in downtown Shelton. Further, Shelton’s Planning and Zoning Commission has approved numerous development proposals which will establish additional commercial and residential options, keeping downtown growing for the foreseeable future. If you have not been to downtown recently, please consider visiting this vibrant neighborhood.

collected for the State of Connecticut are recorded and submitted to the Department of Revenue Services on a regular basis with transfer documentation. Local conveyance taxes collected are a valuable source of income for the City of Shelton.

The Town Clerk's Office is the custodian of all vital records which includes birth, marriage, and death. Since 2001, birth certificates can be accessed through the State Department of Health via the Office of the City/Town Clerk and can be issued to residents with proper identification. Since 2021, death certificates can be accessed through the State Department of Health via the Office of the City/Town Clerk which can issue certified copies to residents with proper identification for a fee. All vital certificates are filed alphabetically, by year, in binders located in the vault.

Marriage licenses are issued to couples who will be married in the City of Shelton. All marriage licenses for residents of the City are filed alphabetically, by the year of marriage, in the Town Clerk's vault and will be issued only with proper identification.

Vital statistic records dating as far back as the mid 1700's have been carefully preserved.

The Office of the City/Town Clerk issues hunting, fishing and archery licenses which are free to residents 65 and over. Aquarion Reservoir licenses are also available for issuance and free to residents 65 and over. Housatonic River boat ramp permits are issued by the Town Clerk's Office to residents and non-residents per season for a fee.

Dog licenses are also issued to residents with proper documentation of gender and rabies vaccination.

Additional functions by the department are certifying Notary Public documents, registering liquor permits and issuing Trade Name Certificates for LLCs after approval by Planning and Zoning for home-based businesses.

The Town Clerk's Office also records and maintains DD2-14 (Military Discharge) papers and transfers them to the Office of the Assessor for real estate and motor vehicle tax allowances.

The Town Clerk's Office also maintains a calendar and schedule of all City public meetings. On the City website, you will find meeting schedules, agendas and minutes as well as a list of boards and commissions with the members serving. In addition, you will find Justices of the Peace and City Ordinances on the City website. All lawsuits and loss claim notices are processed through the Town Clerk's Office.

In cooperation with the Office of the Registrar of Voters, the Town Clerk administers election law as per the Office of the Secretary of the State and retains voting results and statistics for all elections. All petitions and ballots are prepared and filed by the Town Clerk's Office in conjunction with the Election Division of the Office of the Secretary of the State. Absentee ballots are issued and returned to the Office of the City/Town Clerk and transferred to the Office of the Registrar of Voters for counting on Election Day. All ballots are returned to the Office of the City/Town Clerk for retention as per State statutes.

The blighted area encompasses vacant lots, abandoned buildings, and houses in derelict or dangerous shape as well as environmental contamination. Blight is also smaller property nuisances that creep up on cities and suburbs, overgrown lawns, uncollected litter, inadequate street lighting and other signs of neglect.

Housing Rehabilitation Loan Program

The City of Shelton offers a Housing Rehabilitation Loan Program to qualified low-and moderate-income residents. The funds for this program come from the Department of Housing and Urban Development (HUD) and are administered through the State of Connecticut Department of Housing (DOH). Home-owners qualify if they are within HUD income limits, have sufficient equity in the property, and City taxes are current.

The program is designed to eliminate housing code violations and unsafe conditions, increase energy efficiency, and improve the appearance of property. Code violations (fire codes, building codes, and unsafe conditions) are attended to first; aesthetics are attended to only if there are remaining funds.

The maximum lending amount is \$25,000 per unit. The loaned funds are 0% interest loans and are "deferred" loans, meaning that homeowners are not required to pay back the loan until the following conditions occur: the homeowner no longer lives in the house, the house is sold, the title to the home is transferred, or the homeowner dies. All loans are secured with a mortgage deed, promissory note, and memorandum of agreement. All homes built before 1978 will be tested for lead-based paint. If lead-based paint is found, mitigation will be performed.

Zoning Board of Appeals

The Zoning Board of Appeals is comprised of five regular members and three alternate members. It holds its hearings on the 3rd Tuesday of the month at City Hall. An applicant can give reason why they cannot meet the Planning and Zoning (P&Z) regulations or allowable use in the zone in which they reside or if they feel the zoning enforcement officer was in error of the decision which was made. The Zoning Board of Appeals holds hearings to listen to testimonies, collect relevant evidence and gives a chance for opposing arguments which enables the members to be fairly apprised of the facts on which the applicant wishes to seek relief within the City of Shelton. A hearing is held to grant relief in two areas; (1) grant variances on the City of Shelton Planning and Zoning land and use regulations and (2) to hear appeals on decisions and actions of the City of Shelton Zoning Enforcement Officer. In addition, the Zoning Board of Appeals is empowered to determine if a location is suitable for a motor vehicle operation in the City. It acts in its quasi-judicial capacity and is governed by Section 8 of the Connecticut General Statutes. If needed, the Chairman of the Board may administer oaths and compel the attendance of witnesses when deemed necessary.

Free transportation, funded by the City, is available to and from the SSC for all Shelton residents on Mondays, Wednesdays and Fridays. The service is provided by Valley Transit.

You can register for a membership, classes, events, workshops and travel opportunities in person at the SSC. Registration fees vary. Current SSC membership is required for all activities. Most programs are offered without charge. Detailed information can be found in the monthly newsletter.

Shelton History Center

The mission of the Shelton Historical Society, a not-for-profit organization, is to preserve elements of the community's history in order to create lasting and meaningful connections between Shelton's past, present, and future generations. This is achieved through education, maintaining a museum with its collections and providing a voice in the community regarding matters of historical importance. It accomplishes this by offering enrichment programs for students in various grade levels, tours of its historic structures for visitors and by holding presentations and special events for the community. For more information, visit www.sheltonhistory.org.



In 1971 the Shelton Historical Society, which was formed by volunteers in 1969, purchased the Brownson home on Shelton Avenue from the Derby Savings Bank for \$1.00 on the condition that it would be moved to another location. Mr. and Mrs. Wisner Wilson, who owned farmland and a vegetable stand on Ripton Road, were gracious and donated a portion of their land and barn for this purpose.

The Shelton History Center now consists of the one-room Trap Falls School, a carriage barn housing a collection of horse-drawn vehicles, a corn crib and an outhouse, in addition to, the circa 1822 Brownson House and the 19th century Wilson Barn with its exhibit, "Three Centuries of Shelton from Farming to Industry and Beyond." The house is interpreted to the year 1913, an era when Shelton was rapidly growing into an industrial center.

In addition to the buildings which make up the Shelton History Center complex, the Society holds collections which include over 2,800 vertical files holding more than 11,000 documents, 250 linear feet of books, rare books, primary source documents and artifacts which represent more than 300 years of local history. The Society holds these items in the public trust to document, discover, and disseminate information which supports knowledge and understanding of events and people that have shaped local and regional history.

Currently, five state-of-the-art turbo blowers are installed for the SBR treatment system. Noise has been dramatically reduced in the neighborhood due to the three blowers added in recent years.

Two Fine bubble diffusers were added to all SBR's allowing for a better transfer of oxygen to the treatment process along with the integration of a scum collection system. These screens remove undesirable smaller debris that enter from the WPCP collection.

In early Spring of 2023, the plant's testing laboratory received an overhaul and equipment upgrade.

Plant Statistics

- Plant Capacity: 4,000,000 gallons a day
- SBR four tanks, each with a capacity of 1,000,000 gallons per day
- Air Blowers: 1,800 scfm per unit/5 available
- Chlorination tank: Approximately 250,000 gallons
- Septage holding: 30,000 gallons
- Emergency Generation (Kw): 1,000 V-12 Cummins Generator
- Fuel Capacity: 4,000 gallons
- Pumping stations: 5 throughout the City
- Monitoring via 24 hour samplers and computerized alarm systems and controls allow the staff to make adjustments to the process operations as well as the five pumping stations.
- During the COVID pandemic, while the rest of the world was shutdown, "the flow never stops" and wastewater continued to be treated. Shelton's Water Pollution Control Plant facility and operations ran daily, with full staff, onsite, every day, assuring that the operation continued throughout the pandemic and beyond.

Public Improvement Building Committee

The Public Improvement Building Committee, (PIBC), is a group of appointed volunteers with construction and project management knowledge, whose task is to build or refurbish buildings and facilities for both the City of Shelton and the Board of Education. The committee's purpose is to improve the quality of life for the residents of the City of Shelton, by improving the access and quality of the building's facilities used by the public for both education and recreation.

A few examples of the projects implemented through the Public Improvement Committee are:

- Community Center (Swimming pool and metal coding refurbishment projects)
- Elementary Schools (Roof replacement, fortification of entrance and doors, boiler replacement and window replacement projects)
- Shelton High School (Improvement and replacement of the football field and track, LED outdoor lighting, emergency services entrance for the football field via a new access road and the air conditioning chiller project)

Security Safety and Health Continued from page 23

In July and August, SYFS celebrates families on Saturday nights by offering FREE outdoor movies. Movie schedules are posted around the City and on the City website. On Halloween, an annual Trick or Trunk Night is held at the Shelton Intermediate School parking lot. The event offers a safe and fun environment for families in our community. The Tween/Teen program provides activities for youth in grades 5, 6 and 7, such as extreme recess, pool parties and dances.

During the school year life skill classes are offered to students in grades 3-12. Class topics include; Vaping, Social Media, Anger and Stress Management, Alcohol and other Substances and Decision Making and Responsible Behavior. Also, Safe Sitter classes are offered several times a year for youth ages 11-14. Classes are taught by a certified Safe Sitter instructor.

SYFS "Heart of the Community" program recognizes youth who have "given back" to their school or community through volunteer hours or acts of kindness.

The Youth2Youth Peer Advocates are an energetic group of high school and middle school students who meet weekly to explore youth issues, plan community service projects and train to become peer educators and youth mentors.

The Family with Service Needs is a community-based program designed to work with the child and family to address behavioral issues and to coordinate with community resources to assure youth and families are provided with the necessary services and support.

The Juvenile Review Board is a volunteer board which helps to divert first-time offenders under the age of 18 from the juvenile court system. The Board consists of volunteers from the Shelton community. The program helps to teach youth about making responsible choices and encourages their participation in positive community-oriented activities.

Medical and Health Services

Echo Hose Ambulance Corps (EHAC) is a not-for-profit, 501(c)3 emergency ambulance provider for the City of Shelton. Established in 1949, EHAC was originally part of the Shelton Fire Department before modern emergency medical services were established. Now, EHAC is an individual entity within Shelton's public safety system, staffed with over 120 volunteer and career Emergency Medical Technicians (EMTs) and Paramedics who are prepared to respond to Shelton's 7,000 annual emergency calls.



EHAC has proudly earned the State of Connecticut Governor's EMS Agency of the Year Award in 2019 and 2021. EHAC provides our community with exceptional Basic Life Support and Advanced Life Support services, which include cardiac and respiratory monitoring, pediatric life support, and other lifesaving emergency interventions for your family, friends, and neighbors.

EHAC has a paramedic available for you 24/7. Minimum staffing levels include three ambulances during the day and two at night, standing by and ready to serve the residents of Shelton. Also, with the integration of volunteer and paid staff, seven ambulances, and two paramedic "fly cars," EHAC can accommodate 9-1-1 volume surges and can help cover special events around the City when needed. With the support of EHAC, the City of Shelton continues to be recognized as a HEARTSafe community.

EHAC does more than respond to 9-1-1 emergency calls. The EHAC Training Center, located at 430 Coram Avenue, educates the public by continually offering a wide variety of courses, such as Emergency Medical Technician (EMT), Paramedic, CPR, First Aid, Bleeding Control, Narcan Administration, Daycare Provider CPR and First Aid, OSHA, Hazmat, and N-95 Mask Fit-Testing for organizations and businesses. In addition, a partnership with the local health district allows EHAC to bring vaccinations right into the living rooms of Shelton's homebound residents. Each year EHAC trains hundreds of EMT and paramedic students, helping to ensure the EMS system has a continuous flow of qualified prehospital providers across the State of Connecticut. EHAC trains and helps to certify over one thousand providers each year. For more information about Echo Hose Ambulance Corps, please visit www.echohose.com.

Shelton Animal Shelter/Animal Control

The Shelton Animal Shelter is located at 11 Brewster Lane in Shelton and is open seven days a week, although appointments are required for viewing animals.



The shelter has 30 runs for dogs and 14 cages for cats. The facility also has outdoor and indoor play areas for the animals as well as a grooming room to keep them looking and feeling good.

Shelton Animal Control serves the Shelton community by enforcing animal related laws for dogs, cats, livestock and other small pets. It is staffed by one full-time supervisor, a full-time animal control officer and two part-time animal control officers. They are ready to respond to domestic animal issues such as stray and roaming animals, injured domestic animal bites and attacks, animal cruelty issues and the enforcement of all other State and local animal ordinances. Animal control officers are certified and lawfully allowed to respond to issues pertaining to domestic animals and livestock only. Wildlife issues are handled by the State's Department of Energy and Environmental Protection (DEEP). Shelton Animal Control has been the contracted animal control provider for the Town of Derby for the past seven years.

Acknowledgements

Shelton Life, the Biennial Report of the City of Shelton, Connecticut, was produced, under the direction of the Office of the Mayor, by the Economic Development Commission of Shelton with the assistance of the Shelton Economic Development Corporation. This publication is the product of a community effort. The Commission acknowledges and thanks everyone for their input and support in this effort.

Special Thanks to All of Those Who Aided in the Production of this Publication

Mayor Mark Lauretti for his vision and continued dedication to Shelton Life.

The Board of Aldermen for their support in moving this report through completion.

All City offices for responding to our requests for information and support.

Jane Dowty, Office of the Mayor, and Cyndee Burke, Executive Secretary to the Mayor, for their assistance in making this report a reality.

Paula Severino, Graphic Designer, for the creative development, design, photography and graphics of this report.

Unitas Photography for assistance with photography.

Ken Saranich, Kristen Santilli, Todd Heffelfinger and all the school principals for their assistance with copy on the Education, Shelton Schools and Educational Partnerships sections.

Graphic Image of Milford for the printing and mailing of this report.

Shelton Economic Development Corporation's Paul Grimmer for several contributions of important material and Aleta Miner for her professional expertise in writing and expediting the gathering of facts and figures.

And especially, thanks to the members of the Economic Development Commission for the leadership, development and presentation of this report: Bing Carbone, Chairman; Pat Carey, Kate Marks and Karen McGovern. Special thanks to Aleta Miner, recording secretary, who is instrumental in the work of this commission.

We hope you have found this 15th edition of Shelton Life both informative and useful. As we present our new biennial report, we look forward to producing future editions. We encourage you to become involved in your community and invite you to contribute to future reports. Please send us your comments and suggestions about how to improve future reports to better serve and inform you.

Send your comments to City of Shelton, Economic Development Commission, 54 Hill Street, Shelton, Connecticut 06484.



Bing Carbone, Chairman

Economic Development Commission
City of Shelton

WEBSITE: cityofshelton.org

EMERGENCY (FIRE/POLICE/EMS).....	911
Echo Hose Ambulance	203 924-9211
Echo Hose Hook and Ladder Company	203 924-4241
Huntington Fire Company.....	203 929-1414
Pine Rock Park Fire Company.....	203 929-1239
Shelton Police Department.....	203 924-1544
White Hills Fire Company.....	203 929-1749

ADMINISTRATIVE DEPARTMENTS

City Hall (Main Number)	203 924-1555
Dial the Department you need:	
Building Department.....	1517
City/Town Clerk.....	1503
Community Development.....	1374
Economic Development.....	1504
Engineering.....	1509
Fire Department.....	1515
Fire Marshal	1514
Finance Department/City Treasurer.....	1508
Human Resources	1516
Inland and Wetlands Commission.....	1512
Mayor's Office.....	1504
Planning and Zoning Commission.....	1510
Purchasing Department.....	1506
Sewer Department.....	1511
Tax Assessor.....	1500
Tax Collector	1501
Fax Number.....	203 924-0185
Animal Shelter	203 924-2501
Building Maintenance Supervisor.....	203 925-8576
Highways and Bridges	203 924-9277
Housing Authority	203 924-2736
Probate Court.....	203 924-8462
Public Works Director	203 924-9277
Registrar of Voters.....	203 924-2533
Shelton Senior Citizens Center.....	203 924-9324
Shelton Youth and Family Services	203 924-7614
Water Pollution Control.....	203 924-8288

SHELTON SCHOOLS

Superintendent of Schools/Board of Education.....	203 924-1023
Adult Education Office	203 924-6651
Booth Hill School.....	203 929-5625
Elizabeth Shelton School.....	203 929-1330
Intermediate School.....	203 926-2000
Long Hill School.....	203 929-4077
Mohegan School.....	203 929-4121
Perry Hill School.....	203 924-4002
Sunnyside School.....	203 922-3021
Shelton High School.....	203 922-3004
Shelton Student Transportation Services.....	203-922-1311

RECREATION DEPARTMENT

Community Center.....	203 925-8422
-----------------------	--------------

PLUMB MEMORIAL LIBRARY

Main Number.....	203 924-1580
Children's Department	203 924-9461
Huntington Branch.....	203 926-0111

Schedule of Meetings

BOARD OF ALDERMEN

Full Meeting
2nd Thursday of Month (7:00 pm)

Street Committee
1st Tuesday of Month (6:00 pm)

Public Health and Safety
1st Wednesday of Month (7:00 pm)

Finance Committee
4th Tuesday of Month (6:00 pm)

BOARD OF APPORTIONMENT AND TAXATION

2nd & 4th Thursday of Month (7:00 pm)

BOARD OF EDUCATION

at 382 Long Hill Avenue
4th Wednesday of Month (7:00 pm)

ECONOMIC DEVELOPMENT COMMISSION

3rd Tuesday of Month (6:00 pm)

INLAND WETLANDS COMMISSION

2nd Thursday of Month (7:00 pm)

PARKS AND RECREATION COMMISSION

at The Community Center
3rd Thursday of Month (7:30 pm)

PLANNING AND ZONING COMMISSION

2nd Tuesday of Month (7:00 pm)

PUBLIC HEARING ON ORDINANCES

4th Tuesday of Month (7:00 pm)

WATER POLLUTION CONTROL AUTHORITY

2nd Wednesday of Month (7:00 pm)

ZONING BOARD OF APPEALS

3rd Tuesday of Month (7:30 pm)

For additional information on other commissions and boards, please contact the Shelton City/Town Clerk's office at 203-924-1555, extension 1503. Please note that meeting dates are subject to change to accommodate holidays.

Economic Development Commission

c/o City Hall

54 Hill Street

Shelton, CT 06484



Shelton 
Going Green

City of Shelton, Connecticut

54 Hill Street • Shelton, Connecticut • 06484 • Telephone: 203.924.1555 • Fax: 203.924.0185

Website: cityofshelton.org