Biennial Report of Municipal Services of Shelton, CT 2019-2020
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All copy in this Biennial Report was provided by department heads and has been proofread for grammar, not content. When necessary, copy was edited and cut to fit space allotted.

Cover
Sunset at Trap Falls Reservoir
Photo by Don Coiro
Q Company Communication

Back Cover
A foggy day at Hope Lake
Photo by Trails Committee

All copy in this Biennial Report was provided by department heads and has been proofread for grammar, not content. When necessary, copy was edited and cut to fit space allotted.
Since Shelton was incorporated as a city one hundred years ago, the changes are astounding. The construction of a dam across the Housatonic River by the Ousatonic Water Company in 1870 altered the course of this area. The water company owned more than 260 acres below the dam and leased properties for factories to be built. The factories were built along the canal allowing water to rush through each building’s basement level, spinning turbines to provide power. By the late 1800s more than 25 manufacturers located along the canal made everything from “pins to pianos”.

With the growth of available jobs came an influx of immigrants. The downtown area along the river grew quickly and in 1882 became a borough of Huntington. It was then named Shelton in honor of local businessman, Edward Nelson Shelton, a leading proponent of the dam. In 1919, Shelton was officially established as a city and the Town of Huntington voted to be incorporated within it.

Today what once was a viable manufacturing hub along the river is now the focus of remediation by the City of Shelton. New housing, open space and revitalized neighborhoods have resulted from this work and continues to be the focus of the City.

One hundred years later, Shelton is truly a balanced community. With 31.4 square miles including over 2,000 acres of open space, 15 miles of hiking trails, a strong corporate presence, newly arrived residents in reimagined former factory buildings, established neighborhoods, and respected farmers, who continue to work the land as was done 300 years ago, the city has become a role model for other communities in the state of Connecticut.

We acknowledge our current Mayor and recognize those of the past:

<table>
<thead>
<tr>
<th>Mayor</th>
<th>Term</th>
<th>Mayor</th>
<th>Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>Francis L. Nettleton</td>
<td>1919-1922</td>
<td>Malachi J. Lemay</td>
<td>1949-1956</td>
</tr>
<tr>
<td>Bennett N. Beard</td>
<td>1923-1924</td>
<td>Frank Cicia</td>
<td>1957-1958</td>
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<tr>
<td>Francis L. Nettleton</td>
<td>1925-1930</td>
<td>Malachi J. Lemay</td>
<td>1959-1960</td>
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<tr>
<td>Frank V. Crofut</td>
<td>1931-1932</td>
<td>Vincent P. Tisi, Jr.</td>
<td>1961-1964</td>
</tr>
<tr>
<td>Daniel B. Shelton</td>
<td>1933-1934</td>
<td>Charles J. Frager.</td>
<td>1964-1967</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Mark A. Lauretti</td>
<td>1991 - Present</td>
</tr>
</tbody>
</table>
Greetings From the Mayor

July 2019

Dear Shelton Residents and Businesses,

Welcome to the City of Shelton’s Biennial Report for 2019 and 2020. This publication represents the thirteenth biennial report prepared by the City of Shelton since it was reinstalled in 1995 by the city’s Economic Development Commission.

This Biennial Report combines a detailed departmental summary of the city with a clear vision for the future and with many examples of the successful efforts our community makes in the delivery of cost effective and responsive services. City leaders work hard to share the vision which reflects the input of our local residents and businesses – the important stakeholders who have chosen Shelton and who invest their personal and financial resources in making our city the best choice in Connecticut for their families and establishments.

This Biennial Report marks the 100th Anniversary of the establishment of the City of Shelton, named for industrialist Edward N. Shelton and founder of the Shelton Company and the Ousatonic Water Power Company. The construction of the Ousatonic Dam and associated canal system led to the growth of a manufacturing village named after Edward N. Shelton. The rapidly growing borough of Shelton incorporated as a city in 1915 was consolidated with the town of Huntington in 1919 establishing the present city of Shelton.

While the City has changed over the last 100 years, what has not changed is the tireless and generous spirit of our local and regional volunteers. Shelton’s volunteer boards and commissions are a distinct Shelton advantage that unifies the city in the spirit of community and volunteer philanthropy. We truly applaud their efforts and commend their many success stories to our readers.

The administration of municipal government has evolved into a highly regulated and technical undertaking. Elected and appointed officials continue to demonstrate the high level of professional competency as exemplified by the City of Shelton’s public employees in support of the delivery of high-quality services which you expect. We commend their diligent efforts and commitment to effective customer service.

The City of Shelton has also worked diligently to engender an environment conducive to a meaningful public/private partnership with the business community. As you know, our partnership with the Shelton Economic Development Corporation is an example of how community leadership combined with business leaders’ genuine interest in community economic development can achieve significant milestones, particularly in downtown revitalization and regional economic development, fulfilled through inclusive citizen participation. Our city’s future remains promising for many years to come.

On behalf of the City of Shelton team, we thank you all for your successful efforts and investments making Shelton the community of smart growth!

Sincerely,

Mark A. Lauretti
Mayor
Shelton, CT
The Elected Officials Who Operate & Administer Shelton

Shelton’s local government is responsible for operating, managing and administering the business and affairs of the City. The Mayor/Aldermenic form of government operates under a City Charter revised in 2012. It consists of an executive branch, the Office of the Mayor, and a legislative branch, the Board of Aldermen. The Board of Apportionment and Taxation is also elected to help prepare the city’s annual budget and to award bids.

Office of the Mayor

The Mayor is the Chief Executive Officer of the City and is elected for a term of two years. The Mayor is responsible for overseeing the day-to-day administration and operation of all city departments as well as planning for Shelton’s future needs.

All administrative and department heads report directly to the Mayor, who is also responsible for preparing an Annual Fiscal Report and Annual Budget.

The Board of Aldermen

The Board of Aldermen is the city’s legislative branch. It consists of eight members elected for two year terms – two from each of the city’s four wards.

The Board of Aldermen governs the city on a bipartisan basis. There has been close communication, cooperation and agreement on major issues. Cooperation with the Mayor and city departments has been a cornerstone of this Board. Permanent and Ad Hoc Committees have functioned well and achieved consensus, moving the city ahead on a number of important issues. They have focused on land preservation, economic development (especially downtown), maintaining low and stable taxes, streets and services, public health, safety and emergency service improvements, an expansion of recreation facilities and an improved education system. A hallmark of this Board has been its ability to study issues of primary importance and to implement those studies in a cost-effective manner.

The present Board of Aldermen continues to provide the leadership and enlist the community support that will improve the quality of life for future generations of Shelton citizens.

The Board of Apportionment and Taxation

The Shelton Board of Apportionment and Taxation is an elected bipartisan board composed of six members with no more than three members from the same political party. They are responsible for establishing, reviewing and monitoring Shelton’s city budget. The role of the Board of Apportionment and Taxation is crucial to maintaining effective city government.
Where the Money Comes From

Each year the city handles a great deal of money. Determining how much money the city needs to provide residents with comprehensive services and then spending this money wisely, is a process that concerns and affects us all.

Over the years, city departments have gained a great deal of experience in the preparation of their budgets. As a result, Shelton’s budget process has become highly efficient. As people hear of budget and tax battles that occur in cities and towns across the state, they come to realize the effectiveness of our system in Shelton.

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**FY 2019-20 BUDGET REVENUE**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property &amp; Personal Taxes</td>
<td>$108,147,649</td>
</tr>
<tr>
<td>Fund Balance</td>
<td>$2,288,979</td>
</tr>
<tr>
<td>Intergovernmental Revenues</td>
<td>$7,358,173</td>
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<tr>
<td>Other Governmental Revenues</td>
<td>$1,121,785</td>
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<tr>
<td>Licenses, Permits &amp; Fees</td>
<td>$2,095,177</td>
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<tr>
<td>Charges for Services</td>
<td>$4,590,246</td>
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<tr>
<td>Fines &amp; Forfeitures</td>
<td>$81,500</td>
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<tr>
<td>Money Management Revenues</td>
<td>$250,000</td>
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<tr>
<td>Miscellaneous Revenues</td>
<td>$1,637,965</td>
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</table>

$127,571,474
Annual Budget

Where the Money Goes

The city's fiscal year runs from July 1st to June 30th. Adopting an annual budget is a five month process that involves the Director of Finance, all city department heads, the Mayor, the Board of Aldermen, the Board of Apportionment and Taxation and the residents of Shelton.

FY 2019-20 EXPENDITURES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Education</td>
<td>$72,765,000</td>
</tr>
<tr>
<td>Administration</td>
<td>$13,863,951</td>
</tr>
<tr>
<td>Safeguarding Growth</td>
<td>$1,140,988</td>
</tr>
<tr>
<td>Recreation &amp; Culture</td>
<td>$3,329,147</td>
</tr>
<tr>
<td>Security, Safety &amp; Health</td>
<td>$10,089,820</td>
</tr>
<tr>
<td>Infrastructure</td>
<td>$11,021,255</td>
</tr>
<tr>
<td>General Operating Costs</td>
<td>$15,361,313</td>
</tr>
<tr>
<td>Total</td>
<td>$127,571,474</td>
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</table>

General Operating Costs: 12.0%

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Debt Service*</td>
<td>$10,882,960</td>
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<tr>
<td>Management Information Service</td>
<td>$449,017</td>
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<tr>
<td>Miscellaneous Expenses</td>
<td>$1,365,306</td>
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<tr>
<td>Contributions to Outside Agencies</td>
<td>$368,518</td>
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<tr>
<td>Public Risk Management</td>
<td>$2,295,512</td>
</tr>
<tr>
<td>Total</td>
<td>$15,361,313</td>
</tr>
</tbody>
</table>

*Includes Interest and principal reduction

2019/2020 Expenses

Education                      | $72,765,000
Administration                 | $13,863,951
Safeguarding Growth            | $1,140,988
Recreation & Culture           | $3,329,147
Security, Safety & Health      | $10,089,820
Infrastructure                 | $11,021,255
General Operating Costs        | $15,361,313

$127,571,474
One of the most important functions of Shelton’s administration is managing the City and its money. Since most of the City’s revenues come from local taxes, residents are especially concerned that their tax dollars are being used wisely. This responsibility rests with Shelton’s Finance Organization. The Finance Organization is made up of several departments and headed by the Director of Finance. Its main goals are to provide a strong system of internal controls to safeguard the City’s assets and to promote economy and efficiency in the administration of city funds.

Treasurer
The City Treasurer works closely with the Director of Finance to oversee the Accounting functions of the City. This includes establishing a secure and profitable investment strategy as well as accurate reporting of the City’s Assets. The City Treasurer recently implemented new reconciliation procedures to provide even greater control over City Funds and Investments.

Director of Finance
The Director of Finance ensures that the City’s operations run smoothly and oversees many departments including the Assessor, Tax Collector, Purchasing, Information Technology, Payroll and the Accounting Department. The Director works closely with the Mayor and City departments to create the City’s budget each year. The Director is responsible for maintaining accurate records of the City’s operations for its constituents and for the various Governmental Oversight Organizations. The Director of Finance establishes debt and investment strategies to provide the necessary cash flow for the City’s operations.

Accounting Department
The Accounting and Control Department handles all aspects of the City’s cash management. The Department oversees the accounts payable and receivable functions, investments of the city, debt payments, payroll operations, fixed assets, budgeting and account reconciliations. The Accounting Department is responsible for maintaining all records for all City Funds, including the General Fund, Special Revenue Funds, Capital Project Fund and Trust and Agency Funds. The Accounting Department also assists the outside auditors in compiling the audited financial statements for the City.

Tax Collector
The tax office collects real estate, personal property and motor vehicle taxes along with sewer use, water and sewer assessments. The tax collector sends out the full bill in June. Real estate taxes over $100 and personal property taxes over $5,000 are collected in two installments which come due July 1st and January 1st of each year. Motor vehicle taxes are collected in one installment. The regular motor vehicle lists come due July 1st and is based on what is owned on the previous October 1st. A motor vehicle supplemental tax comes due January 1st of each year for any vehicle purchased that replaces an October 1st vehicle or a vehicle that is added to a household. The office also collects sewer use fees, water main assessments and sewer assessments. The due date for sewer use fees is July 1st of each year. The water main and sewer assessments bills vary depending on when the project was completed. Residents can view and pay taxes online by going to the City’s website cityofshelton.org.

Governance & Administration: 10.9%

General Administration................................. $4,095,334*
Employee Resources.................................. 6,754,239
Legislative & Ethics..................................... 153,919
Elections................................................. 158,906
Assessors Office........................................ 577,266
Probate Court............................................ 13,960
Elected/Appointed Officials......................... 18,450
City/Town Clerk......................................... 440,127
Public Employees Appeal Board................... 200
Legal Service/Corp Counsel......................... 200,971
Tax Collectors Office.................................. 354,256
Purchasing............................................... 367,886
Accounting & Fiscal Control.......................... 608,437
Board of Aldermen...................................... 120,000

$13,863,951

*Includes BOE flow-thru for bus transportation
**Assessor**

The Assessor’s office for the City of Shelton discovers, lists and measures all taxable and exempt properties in the City. The Assessor conducts field inspections on building permit work, i.e. residential, commercial and industrial, additions, porches, garages, decks, etc. The Assessor files the Grand List October 1st of each year. Revaluation is the appraisal of all real property. The City is mandated by State Law to revalue property every five years to ensure that each taxpayer pays their fair share of the tax burden.

The City will be conducting approximately fifty personal property audits. The Assessor may examine the owner’s records to compare the information recorded therein with the information as filed by the owner for the purpose of verifying its accuracy.

The Assessor’s office is now online at cityofshelton.org “city departments-assessor.” The website will show the breakdown of the field card. The Assessor’s office also values motor vehicles and business personal property and administers State and Local programs for veterans, totally disabled, blind and elderly homeowners.

**Central Purchasing Department**

All City departments must purchase supplies and services through the Central Purchasing Department. The Central Purchasing Department is responsible for the process of bidding and securing quotations for the broad range of products and services used by the City and the Board of Education.

The objective of the Central Purchasing Department is to support the purchasing needs of the departments while being compliant with the guidelines of the City Charter, state and federal statutes.

While supporting the City’s operations, the Central Purchasing Agent has budget responsibilities for utilities, office supplies, office equipment, mailing services, stationary printing, bid advertising, telephone and telephone maintenance. The primary purpose of the Central Purchasing Department is to do what makes economic sense for the taxpayers of the City of Shelton.

**City/Town Clerk**

The Office of the City/Town Clerk is the registry and repository of all land records and survey maps for the City of Shelton and provides a valuable service to attorneys, title companies and searchers, lenders and the residents of the City ensuring proper and accurate information on property. All land records back to 1944 are presently computerized and documentation can be viewed and printed. Land records from the late 1700’s to the present are in carefully indexed volumes. Old land records have been preserved and treated by Historic Preservation Grants from the Connecticut State Library. All survey maps are indexed and mylar maps are numerically identified in hanging map storage cabinets. Older maps have been indexed and can be viewed and printed on a specific map computer. State and local conveyance taxes are collected for all land transfer transactions also.

The Office is the custodian of all Vital records (Birth, Marriage, Death) issuing certified copies of all vital statistics to residents and burial permits to funeral directors. The Department of Health EVERS system is available to the Office thus having the ability to issue birth certificates to parents one to two weeks after a child’s birth.

Vital Statistic records dating as far back as mid 1700’s are maintained and have been carefully preserved with Historic Preservation grants from the Connecticut State Library.

The Town Clerk’s office is the State’s agent also for issuing hunting and fishing licenses, dog licenses, registering notary public certificates, liquor permits, trade name certificates and boat ramp permits.

The Town Clerk’s office maintains a calendar and a schedule of all public meetings. Meeting agendas and minutes are on the City’s website along with City Ordinances and a list of residents serving on Boards and Commissions.

In cooperation with the Registrar of Voters, the Town Clerk administers election law by retaining voting statistics for general and special elections. All ballots and primary petitions are prepared and ordered by the Office of the City/Town Clerk. Absentee ballots are issued and returned to the office.

The majority of Justices of the Peace are appointed by their respective Town Committee Chairmen every four years. However, residents not registered with a political party may apply to the office of the City/Town Clerk on the year of a presidential election. Also, all lawsuits, loss claims and Workmen’s Compensation claims are processed and filed with the Office of the City/Town Clerk.

**Registrar of Voters**

The mission of the Registrar’s Office is to record and process all voter registration records for the City of Shelton. They organize, staff and direct the entire election process for all referendums, primaries and elections. They process election results and report them to the Secretary of State’s Office in Hartford. The office also conducts voter registration sessions throughout the year and performs a yearly canvass of Shelton voters to keep voting records accurate and current.

Anyone wishing to work at the polls during an election or primary, can contact the Registrar of Voters office.

Registration requirements, registration and election forms, office hours and absentee ballots are available on the City’s website at cityofshelton.org. Voting locations and sample ballots for upcoming elections can also be found.
Preparing Our Students for the 21st Century

The Shelton Public Schools take seriously the role of educating and preparing the next generation. As is often said, the growth and development of children into adulthood is the responsibility of everyone. Junior Achievement, the School Business Advisory, and the Mentor Program are examples of this initiative. As a multi-generational, truly diverse community, all must work together to ensure that the responsibility to prepare the next generation for their future roles is fully met.

Board of Education

The Shelton Board of Education, a nine member elected group, is responsible for establishing policies and procedures that support educational programs which benefit students from Pre-K to High School.

The Board functions well because of its efficient use of four standing committees, which also meet monthly: Teaching and Learning, Finance, Policy, and Public Relations and Outreach.

The Teaching and Learning Committee provides monitoring and oversight of all matters pertaining to curriculum, instruction, assessment, and professional learning of staff and faculty.

The Finance Committee provides monitoring and oversight to the school budget and all matters related to finance such as Board Capital Improvement Projects and maintenance and repairs.

The Policy Committee is responsible to keep all BOE policies current based on education statutes, law and new legislation. The BOE Policy Book has been completely revised, updated, and republished on the district website. The Policy Book reflects all existing policies, bylaws and regulations set forth by the Connecticut Department of Education.

The Public Relations and Outreach Committee works to provide opportunities for community involvement and conversations. Additionally, the Shelton Board of Education conducts one regularly scheduled meeting on the 4th Wednesday of each month. All district BOE activities and information is available to the public on the district website sheltonpublicschools.org.

Education:

- Total Personnel & Benefits: $59,386,419
- Transportation: $5,287,169
- Maintenance & Utilities: $3,481,183
- Outgoing Tuition: $3,028,638
- Instructional Materials: $585,248
- Improvement & Development: $134,948
- Expenses & Equipment: $796,395
- Mayor Added: $65,000

Total: $72,765,000
Board of Education Budget

I. Compensation: All Departments: 81.6%

A. Teachers & Administrators: 33.8%
   - Teacher & Administrator Salaries: $36,577,521
   - Other Payments, Certified: 298,009
   - Temporary, Certified Substitutes: 934,663
   - Temporary, Certified Tutors: 1,355,234
   - Total Teachers & Administrators: $39,165,427

B. Classified Staff: 12.4%
   - Support Staff Salaries: $8,324,916
   - Other Payments, Support Staff: 244,696
   - Support Staff, Temporary: 213,263
   - Summer Help: 56,513
   - Part Time Custodians: 131,625
   - Total Classified Staff: $9,871,013

C. Employee Benefits: 15.4%
   - Medical Insurance: $8,679,012
   - Social Security, Medicare: 1,419,454
   - Pension, Retirement: 761,513
   - Unemployment Compensation: 100,000
   - Workers Compensation: 250,000
   - Other Benefits: 40,000
   - Total Employee Benefits: $12,249,979

Total: Compensation & Benefits: $59,386,419

II. Program Improvement & Staff Dev.: 0.2%

- Program Improvement & Staff Dev.: $111,068
- Conference & Travel: 23,880
- Total Program Improvement & Staff Dev.: $134,948

III. Instructional Materials: 0.8%

- Wide Area Network: $108,000
- Instructional Software: 213,257
- Teaching Supplies: 191,391
- Textbooks/Workbooks: 0
- Library Books: 28,600
- Periodicals: 8,000
- Testing Materials: 36,000
- Total Instructional Materials: $585,248

IV. Outgoing Tuition: 4.2%

- Outgoing Tuition, Public Schools: $512,800
- Outgoing Tuition, Private Schools: 2,347,838
- Total Outgoing Tuition: $2,860,638

V. Maintenance & Utilities: 4.8%

- Electric Bill: $1,206,000
- Gas: 621,000
- Water: 80,250
- Heating Fuel: 15,000
- Equipment Repairs: 112,774
- Building Repair/Maintenance: 183,000
- Service Contracts: 734,000
- Equipment Rental: 168,653
- Gasoline: 20,000
- Custodial Supplies: 187,500
- Maintenance Supplies: 153,000
- Total Maintenance & Utilities: $3,481,183

VI. Student Transportation: 7.3%

- Regular Student Transportation: $3,542,178
- Special Education Transportation: 1,387,515
- Athletic Transportation: 56,592
- Student Field Trips: 11,146
- School Bus Fuel: 289,738
- Total Student Transportation: $5,287,169

VII. Expenses & Equipment: 1.1%

- Telephone: $83,000
- Postage: 29,000
- Advertising: 0
- Printing: 26,987
- Other Services: 6,000
- Non-Instructional Supplies: 116,850
- Dues & Memberships: 68,085
- Pupil Services: 4,200
- Other Professional/Technical Services: 346,393
- Liability Insurance: 30,584
- Replacement of Equipment: 70,296
- New Equipment: 15,000
- Total: Non-Salary Expenditures: $796,395

Total: Salary Expenditures: $59,386,419

Total Board of Ed Budget: $72,700,000

Mayor Added: $5,287,169

Total: Non-Salary Expenditures: 18.4%

Total: Non-Salary Expenditures: $13,313,581

Total: BOE Budget: $72,765,000

Superintendent of Schools
PTO/PTA Representative Meetings

The Superintendent of Schools meets with the PTO Alliance, consisting of members from all of the schools’ PTOs. These ad hoc meetings include collaborative agenda building with the membership and cover areas such as curriculum, budget, school site needs and requests, student safety, school security, and other matters of importance. Recently these meetings have focused on resources. Concerns about the needs for School Resource Officers (SRO), additional counselors to support students, and normalized fiscal support of the schools are the main topics.

These meetings are above and beyond each school’s monthly parent meetings which involve many hours of volunteer time to ensure that the children in Shelton get the best support educationally, financially, socially, and culturally. The Superintendent/Parent meetings work to provide parents a direct and open communication with the superintendent to discuss district efforts to provide quality education for all children and youth as well as the opportunity to provide input in the decision-making process when establishing district and school policies and discussing school site or district issues and needs.
Shelton’s School District Remains Strong

The Shelton School System is made up of individuals passionately committed to providing 4,800 students with educational programs and services that will enhance their ability to become productive, adaptable adults in the emerging, complex global society.

Shelton is home to five K-4 elementary schools, one upper elementary school for grades 5 and 6, an intermediate school for grades 7 and 8, and a high school serving 1,500 students. Shelton employs over 400 certified staff, which includes teachers and administrators, along with a support staff of more than 200 employees. Opportunities are provided to participate in professional learning activities to keep current with the changing needs of Shelton’s students.

Elementary Education

Each of Shelton’s five elementary schools provides an enriched hands-on curriculum using a balanced approach to reading and writing which stresses both skill development and the use of real literature and nonfiction text. In addition, our elementary schools offer fully integrated art, music, physical education, and technology instruction. Support services are available in reading, special education, enrichment, social services and English as a Second Language. The K-4 elementary schools include Booth Hill, Elizabeth Shelton, Long Hill, Mohegan and Sunnyside. A peer partner oriented Pre-K program also exists at Mohegan Elementary School.

Exciting and challenging new curriculum initiatives in mathematics and science have been introduced at the elementary level in an effort to make learning more meaningful and relative to real-life experiences. Language Arts instruction is delivered in 90-minute literacy blocks using the workshop model of instruction. The mathematics curriculum uses programs such as Eureka Math and Big Ideas for core instruction support. Both are aligned with the Common Core State Standards, preparing students for college and career. Engaging, cross-curricular, project-based learning tasks have been incorporated into the inquiry-based science curriculum. The use of Science, Technology, Engineering and Mathematics (STEM) allows teachers to enhance students’ exposure to STEM-related curricula and career opportunities.

The instructional staff serves as facilitators and motivators inspiring students to raise questions and share findings in a receptive, collaborative, nurturing learning environment.

Partnerships are continually being sought with parents and community organizations in an effort to expand the richness of varied learning experiences.

The mission is to assist every student to become a successful learner in a complex, technological information-based, rapidly changing 21st century world.
**Perry Hill School**

Perry Hill opened in September of 2010. The grades 5-6 program design was developed to prepare students to enter grades 7-8. Students have the opportunity to work with multiple teachers and build responsibility. The 5-6 program of study is a comprehensive education model with an emphasis on improving student learning. The design is to present 5-6 students with an academically rigorous curriculum while ensuring a caring, supportive environment that values all students and is based on positive relationships established between students and staff. Perry Hill School addresses this by creating teaching dyads (2-person teacher teams) and full implementation of Positive Behavior Interventions and Supports (PBIS) to ensure all students have access to the most effective and precise instructional and behavioral practices and interventions possible which promote positive student choice, decision-making, and academic growth. The school professional staff operates in a cooperative and collaborative environment that provides academic intervention through an Academic Support Center and Enrichment Units of Study, which reflect an emphasis on STEM, Journalism and the Arts and Media.

**Shelton Intermediate School**

Opened in September 2001, the vibrant SIS continues to expand its exciting new program, the Shelton Innovation School. The Innovation School provides hundreds of students with innovative, project-based learning including pre-engineering courses (the nationally- acclaimed Project Lead the Way model). It integrates hydroponics, a Minecraft lab and more. The traditionally organized set of middle school courses will be available to students, as well. The spectacular SIS musical offerings continue to be a highlight of the school.

**Sunnyside School**

Sunnyside School celebrates “Read Across America” with guest readers from the Shelton Police Department.

**Shelton High School**

The mission of Shelton High School is to be a learning community where students are expected to meet academic and behavioral standards while developing to their full potential. The school is committed to providing a diverse student body with a safe environment characterized by respect. The staff, students, parents and community work collaboratively to encourage lifelong learning and responsible citizenship. Students learn in an educational environment which supports each individual in the achievement of his or her goals.

In recent school years, over 340 SHS students annually take rigorous exams in 17 different academic disciplines. Seventy-seven percent of those students participating in AP program exams attained a three or higher. Shelton High School has articulation agreements with the University of Connecticut, University of Bridgeport and Housatonic Community College. Students are able to earn college credits in high school in the areas of math, science, English, music, art and career and technical education.

Shelton High School offers courses to students through the Virtual High School platform that are not currently available within the SHS program of studies or will not fit into a student’s schedule. Virtual High School is a non-profit accredited provider “for credit-Net Courses.”

All students are required to complete a Capstone Project upon graduating from Shelton High School. The Capstone Project is a culminating opportunity to demonstrate SHS’s Core Value, Beliefs, and Learning Expectations and apply the knowledge they have gained over the course of their four years of schooling to real world experiences.

In addition to academic expectations, students attending Shelton High School are expected to contribute civically and socially as they are encouraged to be responsible to the school and community as well as to value and promote understanding of the diversity of the student and world population.

Shelton High School continues to expand its course offerings and experiences which include experiential learning, internships, UCONN economics, illustration, ukulele, aviation and health science careers.
Community Partnerships Encourage Student Growth

The Shelton Public Schools are committed to developing and promoting a partnership-driven system of education and skill development between the Shelton Public Schools and the local business community that prepares students to be successful and productive lifelong learners and workers.

Recognizing that organizational skills, decision making ability, responsibility, and interpersonal skills are essential for future personal and professional success, the district has worked with a variety of community and business partners to encourage student growth and career awareness.

Special Education Services

The special education department is responsible for designing and implementing programming for students identified with special needs, ages 3-21. Students who are suspected of having a disability are evaluated and, if found eligible, are entitled to an Individualized Education Program that includes special education and possibly related services. Related services staff include: school psychologists, speech-language pathologists, social workers, occupational therapists, counselors, and physical therapists. Each of Shelton’s eight schools includes certified staff that provides services to students with disabilities. A continuum of service delivery models for special education and related services exists across the district, including services in the following settings: Pre-Kindergarten half-day programming, general education classrooms, resource classrooms, Life Skills, Behavior/Emotional Needs, and Autism specialized programs, 18-21 year old transition programming, and out of district special education schools.

Perry Hill School, Shelton Intermediate, and Shelton High School house the Best Buddies program. This program provides a forum for disabled and non-disabled students to participate together in extracurricular and social activities as well as to develop social skills. Shelton High School students have the opportunity to participate in work experience programming to support and develop the skills necessary for community employment and life skills after graduation. This program places students at job sites throughout the community and provides the support of job coaches onsite for supervision and skill acquisition assistance.

The Special Education and Guidance Departments also oversee the provision of supports for students with impairments who have been found eligible under Section 504. Section 504 plans provide accommodations that promote access to the general education curriculum for students who qualify. The goal for both Section 504 and Individualized Education Plans is to assist students in accessing and participating in general education curriculum, instruction, and activities.

Junior Achievement

The Shelton Public Schools have successfully partnered with Junior Achievement of Western Connecticut to provide over 3,000 students with meaningful career development and contextual learning experiences. On a yearly basis, JA programs at each elementary school provide all students the opportunity to learn firsthand about what the “world of work” is really like.

Mentoring Programs

The Shelton School System is fortunate to have a group of dedicated, caring men and women throughout the greater Shelton area who volunteer weekly to meet with their mentees during the school day. The volunteers' gifts of time, self and positive influence make the difference for a child that can last a lifetime.

Over 100 students are given such support by these dedicated individuals who are the heart and soul of the Shelton Mentor Program. Now in its 17th year, the program continues to grow with the inclusion of teachers, administrators and support staff. Ongoing recruiting sessions are occurring at businesses and civic organizations throughout the valley, and those who have time and desire to volunteer, are encouraged to do so.

Elizabeth Shelton School Parent University
Shelton High School Robotics Program

Shelton High School’s highly regarded Robotics Team, the Gaelhawks, recently finished their 21st year of participation in the FIRST Robotics Competition. This team has traveled to district competitions in Waterbury and Hartford, CT and Springfield, MA, and also participated in the New England District Championship held in Worcester, MA. They also competed in the FIRST World Championship event held this year in Detroit, MI. Over 35 students, 9 engineering mentors and several teachers and parents were a part of this year’s team. The Shelton Board of Education, OEM Controls, Lockheed Martin/Sikorsky Aircraft, United Technologies Corporation, Intuitive Surgical, Ametek/Hayden Kerk, and Hubbell were once again the major corporate sponsors of the program, and the relationship with these partners continues to grow.

During the off-season, the team participated in many community events including Shelton Day, Camp Sikorsky, Spooner House, and the Shelton Jaycees Craft show. The High School students also mentor students from the five FIRST Lego League (FLL) Robotics Teams from Shelton Intermediate and Perry Hill Schools, which are involved in the FFL Competition. SHS also played host to the FLL Shelton Qualifying event and the FLL Connecticut State Championship.

Students have multiple opportunities to participate in several different areas on the team including robot construction, electrical work, computer programming, website design, public relations and community service. Each year the program continues to grow and is one of the premier Robotics Teams in the Northeast. This year, the competition season was very successful with the Gaelhawks bringing home three Championship banners including a Division Championship at the World competition in Detroit. The team also received several prestigious awards in the area of autonomous computer programming.

Gaelhawks continue to graduate SHS and go on to attend top engineering programs around the country including Worcester Poly Tech, RPI, UCONN, the US Naval Academy and others. Alumni are currently employed at major technology companies including UTC, Sikorsky, Facebook, Google, and NASA.

Technology

The Shelton Public Schools continue to integrate technology into the classroom delivering an immersive educational experience. In 2017, the Shelton Public Schools system worked with City Hall to purchase hundreds of Chromebooks. These Chromebooks (laptop computers) integrate seamlessly with Google Apps for Education and are more lightweight and durable than a traditional model.

In 2018 a 1:1 pilot program was started at Perry Hill School and Shelton Intermediate School where students were assigned specific Chromebooks and were able to take them home. This created a more immersive and engaging learning experience for students. So far the pilot program has exceeded expectations, and it is the hope to be able to eventually roll out a full 1:1 program beginning in Grade 5.

The district is looking into expanding digital resources for K-12 students. The district has been utilizing and plans to expand upon the use of SeeSaw, an online digital portfolio that follows a student’s educational career. This product creates a feedback loop with students, teachers, and parents.

The district is also considering using Interactive TV’s to replace the aging Interactive Whiteboards that are beginning to fail. This is a cost effective solution that opens up a wide range of possibilities for teachers to be able to “flip” their classrooms.

Constantly Evolving

The Shelton Public Schools continue to hone an innovative strategic plan, which incorporates the work of five energetic focus groups: Humanities, STEAM, Career Pathways, Innovation and Community. The schools use as a framework ‘The Habits of Mind’ (Costa, Kallick) and a clear ‘Vision of the Graduate’ The ongoing work is to slowly but surely redesign the district to better prepare students for the lives they will lead in the mid-to-late 21st Century.

Since 2016 when the schools received a five-year grant, Project ExcEL continues to support teachers with instructional strategies as they work with a growing number of local students who speak languages other than English in their homes. The goal is for students to master English and to bring their many talents to their studies and their future work.

The Vocabulary Project, with its Word of the Week component, and multiple activities and competitions, will continue next year.

Superintendent of Schools Christopher Clouet stated, “Shelton is an amazing place! It’s a vibrant community. The staff and students are hard-working and creative. Shelton families are very supportive of our efforts. I am proud to be serving as Shelton’s Superintendent of Schools.”
The responsibility for long-term growth and sensible, orderly patterns of development lies with several city departments. They provide the necessary checks and balances needed to ensure that all factors are carefully examined before facilities or residences are constructed or altered. Additionally, they report to regional, state and federal agencies.

Recent Planning and Zoning Projects:
- A 19-acre mixed-use development on Bridgeport Avenue known as Fountain Square including: a 25,000 square-foot office building, six restaurant locations with a total of over 23,000 square feet, a bank, a 123-room hotel, and over 40,000 square feet of retail space. Fountains and walkways encouraging pedestrian traffic highlight the area.
- A 68-unit apartment building in the Riverfront Development Area.
- Several mixed-use developments in the downtown area on Howe Avenue and Center Street with over 20,000 square feet of commercial space and over 200 apartment units.
- Hawk’s Ridge residential development with 109 single family and condo units on Long Hill Cross Road.
- An assisted living facility containing 220 units located on Beard Sawmill Road.
- 96 market-rate apartments located on Beard Sawmill Road.

Planning and Zoning Commission
The six regular and two alternate members elected to this Commission are the overseers and designers of Shelton’s future plans and development. They ensure that all new development is in the city’s best interest, consistent with the Shelton Plan of Conservation and Development and makes the best use of available land.

The Commission continues to see a positive change for economic development. The Route 8 Corridor, along with River Road (Route 110), sustained industrial, residential, and commercial growth. Development of downtown Shelton during this period, showed economic growth and activity along the riverfront development area and in the Central Business District. Multiple mixed-use commercial and residential developments have been completed or are in progress in the downtown area. The Planning and Zoning Commission as a whole is in the process of reviewing Zoning Regulations including Planned Development Districts (PDDs) and Planned Residential Districts (PRDs) to determine if modifications are needed to meet the influx of activity in the city.

Planning and Zoning Office
Applications for new construction or business in the city, whether a shed, pool, new house, office building, restaurant or business occupancy, must be submitted to the Planning and Zoning Office (P&Z). Overseen by the City’s P&Z Administrator, the Office examines plans and approves applications for construction that must conform to Shelton’s zoning codes. Another function of the P&Z Office is to ensure that zoning regulations are maintained as well as responding to and/or investigating complaints of
zoning violations throughout the city. The office staff serves over 2,000 people on a yearly basis offering advice to residents, developers and members of the Planning and Zoning Commission.

Inland Wetlands and Watercourses Commission

It is the objective/goal of this agency to provide for the protection, preservation, maintenance and use of the Inland Wetlands and Watercourses. This includes minimizing disturbance and pollution, maintaining and improving water quality, preventing damage from erosion, turbidity or siltation, preventing loss of fish or other beneficial aquatic organisms, wildlife and vegetation and the destruction of the natural habitats thereof.

Also, the agency works to deter and inhibit the danger of flooding and pollution, to protect the quality of wetlands and watercourses for their public and private uses and values, and to protect the city’s potable fresh-water supplies from the danger of droughts, overdraft, pollution, misuse and mismanagement.

It is important to ensure while balancing the need for the economic growth of the city and the use of its land, the protection of the environment and ecology is maintained in order to forever guarantee the safety of such natural resources for the city’s residents and for generations to come.

The Agency tries to accomplish this difficult balancing act by diligent review and analysis of applications and data research and field evaluations and encouraging alternative design approaches. The balancing of growth over protection and analysis of addressing cumulative impacts to the resources proves to be the most challenging aspects of the program.

Per ordinance, the Shelton Inland Wetlands Commission’s full roster is comprised of seven regular and two alternate members that reside in town.

Wetland activity continues to be lively in Shelton with the issuance of nearly 200 wetland certificates in 2018. This level of activity has been consistent for the majority of the last 10 years. Certificates of Wetland Compliance are required for all construction activities including but not limited to additions, freestanding structures, decks, pools, grading, clearing, and tree cutting. These certificates are issued when regulatory compliance with agency standards is met. Permit actions have been lighter in recent years though are not considered a limit on Shelton’s economic vigor but rather an indicator that development designs have taken a positive approach to avoid wetland activities that may relieve the need to process detailed reviews. Such proposals include, but are not limited to, residential subdivisions, retail, multi-family, industrial, commercial site plans, residential site plans and homeowner projects.

Community Development

The Community Development Office is responsible for identifying, securing, and administering funding resources to assist the City of Shelton in the provision of certain programs and services. The Community Development Director applies for funding on the City’s behalf under the direction of the Mayor and often in collaboration with other city departments. The department’s efforts have resulted in obtaining several successful competitive grants which include equipment and training for Police, Fire and Emergency Management, improvements to municipal parks and facilities, literacy programs, youth and parenting programs, and capital improvements.

Anti-Blight Program

This office also oversees the city’s Anti-Blight Program. Each year, and often in conjunction with other city departments, the Community Development Office responds to several dozen complaints from concerned residents regarding neglected properties in the community. If you are concerned that a particular property in Shelton is blighted, please visit cityofshelton.org/community-development for a list of qualifying factors and an Anti-Blight Complaint Form.

Housing Rehabilitation Loan Program

Through the Community Development Office, the City of Shelton offers a Housing Rehabilitation Loan Program to qualified low-and-moderate-income residents. The funds for this program come from the Department of Housing and Urban Development (HUD) and are administered through the State of Connecticut Department of Department of Housing (DOH). Homeowners qualify if they are within HUD income limits, have sufficient equity in the property, and City taxes are current.

The program is designed to eliminate housing code violations and unsafe conditions, increase energy efficiency, and improve the appearance of property. Code violations (fire codes, building codes, and unsafe conditions) are attended to first; aesthetics are attended to only if there are remaining funds.

The maximum lending amount is $25,000 per unit. The loaned funds are 0% interest loans and are “deferred” loans, meaning that homeowners continued on page 35
Shelton’s growth and pattern of success continues and increases because of a strong citizen involvement and support in the affairs of the city. As the city moves forward, concentration on what can best be done to assure a healthy, steady growth while maintaining the quality of life is emphasized. Shelton is unique as it has over 1,000 acres of primeval forests, close to 1,500 acres of working farms, bustling commercial and industrial activity, and is home to over 40,000 residents.

Economic Development Commission

The Economic Development Commission is incorporated in accordance with Shelton’s duly adopted City Charter. The organization of the Commission includes a five-member board of Shelton electors appointed by the Mayor. The Commission’s powers and authority conforms to those described by state statute. The Commission historically has taken on the responsibility for the development of advertisements and related marketing materials used to recruit new businesses. In 1992, the Mayor formally charged the Commission to develop an aggressive marketing campaign to promote Shelton’s positive image and retain current businesses as well as attract new ones. The Mayor rated the Commission’s performance as “solid, successful and imaginative.”

The Economic Development Commission has been active in the following areas:
- **Shelton Life Community & Business News**: A communication piece for the residents of Shelton. Over 18,500 copies are mailed and distributed three to four times a year. Thematic influence continues to relate to “Shelton Going Green.”
- **Shelton Life City of Shelton Biennial Report**: A biennial report of the City of Shelton, the state of its finances, commissions that serve the city and various activities.
- **Flag Day Activities**: A business networking event to honor the U.S. Flag.
- **School Art Contest**: A collaboration with the Board of Education focusing on stimulating students’ artistic talents and providing recognition for top achievers.

Shelton Economic Development Corporation

Organized in 1983, the Shelton Economic Development Corporation (SEDC), is a non-profit corporation that focuses on the balanced development of Shelton. The SEDC acts as a catalyst for growth within the City by providing direct links to all local government and business leaders as well as coordinating between city and civic organizations. The SEDC has relationships with finance and development agencies, and provides a leadership role in emerging public/private and statewide partnerships.

The SEDC provides access to a professional staff with extensive experience...
Life in economic development, real estate, construction, finance and government.

The business of the SEDC is managed by a board of directors. The board which is elected at the annual meeting, consists of between 15 and 60 members who represent a cross-section of the Shelton community. The board’s members are diverse and include representatives from municipal government, private lending institutions, manufacturing trade associations, retail businesses and utilities, among others.

The SEDC has developed many services to facilitate Shelton’s growth including:

- Technical support to businesses and industry with expansion, relocation and financing aid
- Economic, housing and community development
- Facilitators of public and private partnerships
- Site location assistance
- Brownfields Redevelopment Management
- Regional Economic Development Management, in particular, of a US EDA approved Comprehensive Development Strategy
- Real estate acquisition and development
- Planning and zoning consultation
- Liaison to city and state agencies
- Grant preparation, writing and administration
- Property management
- Business promotion & Events Management

Economic development in Shelton is a combined effort of the City government, the Shelton Economic Development Corporation (SEDC) and local business leaders, with a goal to maintain balanced growth between commercial, industrial and residential development. Shelton owes its success to the extraordinary planning efforts over the last 30 years. Shelton’s leadership, which includes the Mayor and the Board of Aldermen, works closely with all city departments to ensure a balanced community.

The SEDC, working on behalf of the City of Shelton, has engaged in the systematic environmental assessment of properties along Canal Street. To date, 18 of the 24 acres spanning the length of Canal Street have been addressed and are being put back into productive reuse as public spaces, housing or for much-needed parking. The public investments have transformed the riverfront and has led to nearly $80 million in private investments throughout Shelton’s downtown. In fact, the first new commercial building in nearly 50 years will open for business on Canal Street in 2019.

The SEDC seeks to continue its efforts as it focuses on four properties located in the northern section of the target area and anticipates the completion of the roadway and infrastructure improvements along Canal and Wooster Streets.
Shelton Recognizes its Volunteers

Planning & Zoning Commission
Seated (l to r): Nancy Dickal, Alternate; Jimmy Tickey; Elaine Matto
Standing (l to r): Charles Kelly; Mark Widomski; Ned Miller, Alternate
Missing: Virginia Harger, Chair; Anthony Pogoda, Vice Chairman

Economic Development Commission
Seated (l to r): Aleta Miner, Clerk; Karen Tornko-McGovern, Vice-Chair
Standing (l to r): Doug Dempsey; Pat Carey; Fred Ruggio, Chair; Missing: Kate Marks

Emergency Medical Services Commission
(l to r): Nancy Minotti; Terri Gannon, Clerk; Karen Minopoli; Noreen McGorty, Chair
Missing: Thomas DeMarco; Beth Riberio

Conservation Commission
(l to r): Teresa Gallagher, staff; Jim Tate; Tom Harbinson, Chair; Edward McCreery, Ill;
Sheri Dutkanicz; Missing: Bill Dyert, Vice Chairman

Inland Wetlands Commission
Standing (l to r): John Cook, Inland Wetlands Coordinator; Gary Zahornasky, Chair;
Kenneth Nappi; Seated (l to r): Robert Dunford; Michelle Kavalutzki
Missing: Charles Wilson, Jr., Vice Chairman; Joseph Reilly, Ill

Housing Authority
Standing: (l to r): Howard Gura; Lynda Cherney; John Fitzgerald
Seated: (l to r): Margaret Domorod; John Simonetti, Chair; Madlyn McGowan,
Executive Director
for their Dedication and Service

Water Pollution Control Authority
Seated (l to r): Michael DeAngelis, Chair; Stephen Morse, Vice-Chair; Ed Hellauer
Standing (l to r): Peter Pavone, Staff; Steve Chuckta, Jr.; Karen Kemmesies, Clerk;
Thomas Sym, Sewer Administrator; Donald Ramia

Board of Fire Commissioners
(l to r): Al Pereira; Tony DeSarli; Michael Maglione, Chair; Michael Ulrich
Missing: Ben McGorty

Zoning Board of Appeals
Seated (l to r): Michelle Pagliaro Haywood; John Papa, Chair; Joseph DeFilippo;
Sharna Kozak; Standing (l to r): Jeffery Van Scov, Gary Cahill, David Zamba; Debra
McGlone; Robert Zuraw; Lorenzo Durante; Missing: Stanley Kudej; Terrance Gumbs

Board of Apportionment & Taxation
(l to r): Joseph Knapik; Karen Battistelli, Chair; John Belden, Jr.; Michael Gaydos
Missing: Steven Guralnick; Michelle Laubin

Board of Library Directors
Seated (l to r): Julie Blakeman; Jean A. Cayer; Aleta Miner
Standing (l to r): Louis Dagostine III, Stephen Bellis; Jim Geissler, Chair
Preserving the Integrity and Quality of Shelton’s Future

A large network of parks, playgrounds and recreational facilities plus a diverse offering of cultural and athletic activities, help enrich the lives of Shelton residents. There is no need to look farther than the Shelton community to satisfy one’s leisure time needs.

A variety of athletic programs are available for both children and adults. A modern library system offers a valuable source of information, entertainment and culture. A Senior Citizens Center provides a meeting place with special activities and events for older adult residents. In addition, many citywide events are held annually to help build a sense of pride in the community.

Parks and Recreation Department

Shelton’s Department of Parks and Recreation, overseen by a 12-member commission, fulfills recreational needs of Shelton residents with many types of athletic and cultural programs.

Overseen by the City’s Parks and Recreation Director and a four person staff, the Department organizes and runs sports programs, league activities, arts and craft classes, a year-round swimming program, a summer playground program and various recreational activities throughout the year for ages infant to 90. Over 8,000 weekly participants take part in spring outdoor recreation programs, while 3,500 adults and children play weekly in fall programs. Sports such as baseball, softball, soccer, basketball, football, lacrosse, and cheerleading are available at several age levels. Winter months find over 2,000 residents participating in an indoor gym program that includes volleyball and basketball. The playground program is entering its 68th season with six locations.

A Dog Park was constructed in 2010 with a fenced in area for large dogs and another for small dogs. The Dog Park is adjacent to the 11 mile network of hiking trails, including the multi-use Shelton Lakes Recreation Path. Funds are still being raised for improvements and a “Friends of the Dog Park Committee” has been formed to help with upkeep.

The Parks and Recreation Department also sponsors a summer concert series held on the Huntington Green and downtown at the Riverwalk/Veterans Park. These well attended events are held Wednesday evenings from late June through August. Commission members are responsible for organizing this program along with the Independence Day festivities.

The Fourth of July concert and fireworks display is held each year at the Riverwalk/Veterans Park and is undoubtedly the largest activity each year in Shelton. Over 12,000 people attend the event which can be viewed from throughout the downtown area.

With over 170 acres of developed parks to look after, the Parks and Recreation Director, along with the Parks Superintendent and a staff of six, direct the maintenance and care of all public recreation areas, including 27 athletic fields and the Board of Education properties. An additional staff of 75 part-time employees are hired throughout the year as attendants for playgrounds, gyms and the pool.

In the recent past the following additions or improvements were made to Shelton’s recreational areas:

<table>
<thead>
<tr>
<th>Recreation &amp; Culture: 2.6%</th>
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<tbody>
<tr>
<td>Recreation</td>
</tr>
<tr>
<td>Senior Center</td>
</tr>
<tr>
<td>Library</td>
</tr>
<tr>
<td><strong>Total</strong></td>
</tr>
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</table>
• The skateboard park (closed due to State road & bridge construction).
• The Commodore Hull 5K road race with approximately 625 runners and is held Thanksgiving morning with the start and finish at the Farm & Public Market.
• The Annual Run for the Warriors 10K road race held in August starts at the Huntington Green.

The Shelton Community Center
After sitting idle for a number of years, the former Huntington Elementary School was renovated, expanded and reopened in 1991 as the Shelton Community Center.

The 60,000 sq. ft. center contains a 25 yard, 8-lane swimming pool, an indoor basketball court, 2 weight rooms with 35 pieces of exercise equipment, seven craft rooms, a mid-size banquet room with kitchen facilities, and a branch library. It also houses the offices of the Parks and Recreation Department, a private daycare center and a U.S. Post Office.

Many of the city’s recreation programs are held at the Community Center. Exercise, craft, and swimming classes are among the offerings. Rooms are also used for a variety of meetings, seminars and get-togethers. Over 6,000 people per week visit the center for one or more of the various activities held there.

The Plumb Memorial Library and the Huntington Branch
Given the advances in technology, it has never been a more interesting time to visit public libraries, and the Shelton library system consisting of the Plumb Memorial Library and the Huntington Branch Library are two outstanding examples of why this is so. Today, along with books, information and entertainment that are available 24/7, public libraries are leading the way.

The Plumb Memorial Library, on the National Registry of Historic Places, combines exquisite oak wood moldings and architecture that simply could not be duplicated today. Two restored Tiffany style cathedral glass panels from the original library featuring women, one representing Art and the other Literature, adorn its walls. A third Red Lion window was recently restored in the Connecticut Room. The Friends of the Shelton Libraries and the Library Board of Directors worked together to complete this restoration project.

A two-story addition was added in the 1970’s to give the Plumb Memorial Library additional space to increase its book collection and provide a separate children’s department on the lower level, bringing the total square feet of the main library to 18,000. The Huntington Branch Library, now in its third decade, is located in its own wing of the thriving Shelton Community Center.

Both Plumb Memorial Library and the Huntington Branch offer books, audiobooks, DVDs, magazines, music, public computers and more for all ages. The Shelton Libraries together have over 123,000 books, 15,000 DVDs and 260 magazines. Over 176,000 items were checked out by both libraries during the past year.

From the Library website sheltonlibrarysystem.org, residents with a library card can access free eBooks, audiobooks, movies, TV shows and music from Hoopla and Overdrive databases. Other databases are available which include reference services, medical information, online newspapers past and present as well as job services.

Programs at both libraries are offered year-round. Last year over 930 programs were attended by 16,500 people of all ages. The Meeting Room at Plumb Library was recently renovated which has allowed for an increase in the number and kind of programs offered.

Additional library services include homebound deliveries as well as a growing interlibrary loan service. If a book is not available, the library continued on page 33
Assuring Shelton’s Well-Being

The security, safety and well-being of Shelton’s residents rests with several city departments. Police and fire protection, medical and health services, youth services and public assistance ensure that residents are properly protected and cared for. During 1998, the City created an Office of Public Safety and Emergency Services. One of the major initiatives of the new effort in public safety was to provide for the coordination of Police, Fire, Emergency Medical Services, and Emergency Management. The City of Shelton has taken the forefront in providing for a coordinated effort of Public Safety agencies with an eye toward creating a more efficient and effective delivery of services.

Department of Police Services

The Shelton Police Department is entrusted with the responsibility of enforcing all state and local laws within the city. Under the leadership of a Police Chief, 50 sworn police officers and 21 civilian members of the Police Department, the mission of the department is to enhance the quality of life by providing police services in a professional manner to the more than 70,000 people that live or work in the community.

In 2018 the Patrol Division responded to and investigated over 45,000 requests for service. Officers have responded proactively addressing a variety of concerns including traffic safety, vandalism, excessive noise, speeding, driving intoxicated, as well as quality of life issues with successful resolutions. Specialized units under the Patrol Division include the Traffic Division, Crime Prevention, SCUBA, School Resource Officers, and the Color Guard.

The Detective Division investigated and solved various cases throughout the year. These cases included robberies, burglaries, vehicle thefts, drug trafficking, computer crimes, and identity theft to name a few.

Shelton placed 12th among Connecticut cities and towns in SafeWise’s annual reporting, which showed that the city reported a violent crime rate of 0.67 per 1,000 people and a property crime rate of 9.51 per 1,000.

The Shelton Police Department is also heavily involved in numerous community and charitable organizations. Officers have taken a proactive approach in developing relationships with the school children. Officers are constantly visiting kids at school, reading to classrooms, performing demonstrations, and participating in school events.

Fire Marshal

The Shelton Fire Marshal’s Office consists of a Fire Marshal, two Deputy Fire Marshals, one Fire Safety Code Inspector, one Fire Prevention Officer and an administrative secretary. The Fire Marshal’s Office conducts fire code inspections of all required new and existing buildings in the city. All buildings, except one and two-family homes, are inspected. The office also conducts plan reviews of new buildings and plan reviews of existing building occupancy changes. The Fire Marshal’s Office also investigates all fires and emergency incidents and provides fire prevention education and prevention services to schools, various civic organizations

Security, Safety & Health

Drug & Alcohol Commission ....................... $1
Public Safety & Emergency Service ............ 123,171
EMS Commission ................................ 131,239
Fire Marshal ................................... 217,314
Fire Department .............................. 999,927
Animal Control................................ 253,245
Police Department .......................... 7,853,494
Youth Service Bureau ......................... 217,860
Public Health .................................. 293,569

$10,089,820

Security, Safety & Health: 8.0%

8.0 %
Security, Safety & Health
Fire Department

Shelton’s Fire Department provides protection from fire, and performs rescue services. The department is comprised of four companies operating from four stations located throughout the community.

- Echo Hose Hook & Ladder Company #1
- Huntington Fire Company #3
- Shelton Volunteer Fire Company #4 – Pine Rock Park
- White Hills Voluntary Fire Company #5

The Shelton Fire Department responded to 1,616 calls for assistance in 2018. The department’s dedicated staff of neighbors helping neighbors is well supported by the City’s administration. The department is well suited to meet the needs and challenges of the community with 242 dedicated members, quality apparatus, and personal protective equipment. The department is administered by a Board of Fire Commissioners consisting of a Chairman appointed by the Mayor and four fire commissioners, each elected by their respective fire company. Supervision of the Department is entrusted to a Fire Chief, a Deputy Chief, and Assistant Chiefs from Company #1, Company #3, Company #4 and Company #5.

The Shelton Fire Department is always seeking new candidates interested in serving their community as a volunteer firefighter. The City of Shelton provides the training and equipment required as a new recruit firefighter.

The Office of Public Safety and Emergency Service Management

The Office of Public Safety and Emergency Service Management works to improve the City’s and Region’s capabilities to mitigate, prepare for, respond to and recover from natural and man-made disasters. The mission is carried out by working and training with first responder agencies, health agencies, highways & bridges, and state and federal agencies to ensure that Shelton’s citizens are prepared, cared for and protected.

City agencies are training together to improve on the coordination of their efforts. Classes attended and drills participated in include hurricane preparedness, debris removal, winter storm preparedness, power outages, active shooter training, communicable diseases and long-term health facilities issues. Information may be found at sheltonemergency.com and fema.com.

The Shelton Youth Service Bureau

The Shelton Youth Service Bureau (SYSB) was established in 1988 by the City of Shelton for the purpose of developing, planning and coordinating services for the youth of the city. SYSB provides educational and recreational programs that encourage youth and families to make healthy choices. Located in Shelton High School, the SYSB works cooperatively with city personnel, schools, police, youth, parents and other community resources to provide programs that promote positive youth development and strengthen family ties. The SYSB also provides information and referrals for parents and youth in crisis.

Under the umbrella of the SYSB, the Community Alert Program (CAP) maintains and updates resource centers at key locations within the community with materials concerning issues of importance to youth and families. Resources are also available at “Back to School” nights and community health fairs. The website is sheltonyouthservicebureau.com offering a wide array of resources for parents and guardians. CAP is Shelton’s substance abuse council and sponsors many prevention and awareness programs throughout the year such as annual team building weekend at Camp Jewell and the annual Teen Safe Driving Awareness Program for valley high school juniors and seniors and their parents.

In July and August the SYSB offers free family outdoor movies and on Halloween the SYSB holds its annual Trick or Trunk Night. The Tween Center

continued on page 34
Keeping Shelton’s Streets and Buildings Safe and Clean

Many of the services taken for granted are some of the most important the City provides. Maintaining roads and bridges, snowplowing, garbage and recycling collection, sewer construction, and wastewater treatment are just a few of the services provided to residents. Developing and maintaining public property, facilities and resources are critical to ensuring that Shelton remains a vital community. The City’s Director of Public Works supervises the departments charged with this all-important task.

Department of Highways & Bridges
A total of 35 dedicated and skilled employees work for the City’s Public Works Department providing essential services that sustain infrastructure, establish safe living and working conditions, and contribute to a high quality of life for the City’s residents while keeping costs low.

The Department maintains and repairs over 216 miles of city streets which includes street sweeping, mowing, pothole repair and paving. They also install, clean, repair or replace over 4,000 catch basins and storm sewers as well as the 60 plus miles of sanitary sewers. They oversee the preservation of roadways through various methods that may include paving, micro surfacing, chip and fog sealing.

During the winter season the department’s main function is the plowing and snow removal from streets, parking lots, and schools. The application of ice control and storm cleanup are all provided by this department.

In addition, the Department installs street and traffic control signs and maintains the City’s 205 pieces of equipment and vehicles. The Spring and Fall leaf curbside collection which supports the popular composting program is also provided by the Highway Department.

Sanitation
In 2012 the City implemented Single-Stream Recycling along with the weekly Trash Collection. Both collections use fully automated equipment and have been extremely successful in improving the task of collection while the city-issued new carts have improved the appearance of the City on Collection Day.

Recycling
The City’s Recycling Program offers a Yearly Household Hazardous Waste Collection Day which is held at the Highways and Bridges City Yard.

City Engineer
The Office of the City Engineer prepares plans and specifications for infrastructure improvement projects. Under the supervision of the City Engineer, a registered professional engineer, the office also has the responsibility of monitoring the construction of those improvement projects and oversees the design of projects prepared by the consultants.

The Office of the City Engineer is also responsible for issuing street opening permits and coordinates the permanent pavement resto-

Infrastructure: 8.6%
Highways & Bridges ................................ $3,671,305
Road Repairs ...................................... 50,000
Public Works Director ........................... 51,480
Engineering ....................................... 273,422
Tree Warden ...................................... 115,000
Recycling Program ............................... 36,702
Sanitation .......................................... 2,572,020
Utilities ............................................ 2,778,679
Municipal Prop. Maintenance................ 1,472,647
$11,021,255

8.6 % Infrastructure
ration of the excavations made in City streets. Engineering issues over 200 excavation permits to utility companies and contractors on an annual basis. Other responsibilities include reviewing subdivision and site plans for city commissions, coordinating the extension of water mains requested by residents, issuing street addresses and updating the digital tax maps for the Assessor’s Office.

Building Maintenance

The Building Maintenance Department is responsible for the repair, modification, maintenance and continued renovations of 25 city buildings. The Maintenance Department also performs work for the four firehouses in the city. Maintenance trade workers address breakdowns and perform repairs on all mechanical equipment and physical aspects of the city buildings including electrical, plumbing, carpentry and HVAC.

There is a staff of 26 full- and part-time workers consisting of a supervisor, administrative aide, maintenance trade workers, a senior custodian and custodians. Custodial duties include cleaning and maintaining a safe environment in all buildings for the public. Some jobs include the Community Center pool area, floor upkeep and general housekeeping.

Building Department

The Building Department oversees all building construction to ensure public safety, health and welfare. Compliance to the State Building Code is enforced to ensure safety to life and property. The Building Department is staffed by a Building Official, an Office Administrator, two part-time Electrical Inspectors and two part-time Office Clerks.

The Building Department is responsible for plan review, issuing permits, inspections and final Certificates of Occupancy for all phases of building construction. Other responsibilities include demolition of buildings and housing code inspections.

In 2018, 2,659 building permits were issued along with 261 Building Certificates of Occupancy.

Shelton always has many commercial buildings, renovations and municipal projects under construction, as well as, new single-family homes, additions and residential pools.

Sewer Department/Water Pollution Control Authority

The Sewer Department oversees all aspects concerning sanitary sewer lines whether it is new construction, viewing of videos to determine if any rehabilitation is necessary to any of the older lines in the system, locating manholes, determining locations of service connections for house hook-ups, or computation of sewer use fees.

The Sewer Administrator attends monthly meetings of the Water Pollution Control Authority (WPCA) and advises as to the status of ongoing projects as well as provides recommendations.

The Department continues to view (CCTV) Closed Circuit Televised Videos in order to determine conditions of any inflow/infiltration in the sewer lines and condition of the pipes. Over 50 miles of sewer piping have been televised thus far and will be continued until all City sewer lines have been televised and entered into the Infonet System.

The office is also responsible for overseeing the Department of Energy and Environmental Protection’s (DEEP) mandated implementation of a Fats, Oils & Grease (FOG) Program which calls for the removal of grease from the sewer discharge pipe of food establishments.

The WPCA continues with the removal of infiltration & inflow (I/I) of rainwater from the sanitary sewer system and asks all residents to adhere to the ordinances which prohibit any roof leader drains or sump pumps from entering the sanitary sewer lines.

Water Pollution Control Plant

The Water Pollution Control Plant was placed online in 1966 as a primary treatment facility on the site of the old coal docks on Riverdale Avenue. It was designed to remove solids from the incoming wastewater through a settling process and chlorine disinfection was applied. It was a great step in cleaning up the Housatonic River.

In 1976 a secondary treatment was added to the process, a biological process to remove even more incoming solids through settling and aeration.

A major upgrade in 2008 introduced the Sequencing Batch Reactor (SBR) treatment process. This upgrade consisted of four large holding tanks, each capable of treating one million gallons of wastewater a day. These tanks handle all the steps necessary for efficient removal of solids from the wastewater delivering it to the disinfection process of the plant. This process also provides nitrogen removal from the wastewater and helps reduce algae blooms in the discharged effluent. Two state-of-the-art turbo blowers are currently installed for the SBR treatment system.

Recently opened Brightview Senior Housing
Preserving Shelton’s Open Spaces for Future Generations

The Conservation Commission is an advisory board whose purpose under state statutes is “the development, conservation, supervision and regulation of natural resources.” The seven members of the commission are led by a Chairman with support from the City’s Natural Resources Manager.

Open Space Preservation

Economic development in Shelton is balanced by nearly 2,000 acres of public open space. These public lands consist mostly of natural areas crossed with hiking trails but also include ballfields, a dog park, community gardens, fishing areas, picnic areas, and public areas such as the Huntington Green and Veterans Memorial Park.

Open Space preservation plays a key role in maintaining low tax rates by reducing the need for new services that would otherwise be required if the property were subdivided for conventional housing. The taxes collected from residents of typical subdivisions do not cover the new services the residents require, so the City of Shelton saves money over time when the land is preserved as open space.

The City has preserved an additional 411 acres of private working forest and farmland through the use of land preservation agreements. These agreements help to sustain working farms and often include limited public recreation such as hiking on Stockmal Trail or picking strawberries at Jones Family Farm.

Open Space properties have been acquired strategically to create a network of greenspace corridors that extend throughout Shelton. The Shelton Lakes Greenway is the most popular of these corridors, with several miles of hiking trails, three reservoirs, a dog park, and several gardens.

The Conservation Commission’s website is posted at sheltonconservation.org.

Trails Committee

Thirty miles of hiking trails cross Shelton, ranging in difficulty from the handicapped-accessible Shelton Lakes Recreation Path to the rugged Paugussett Trail, suitable for overnight backpacking.

The hiking trails are maintained by volunteers. Shelton’s Trails Committee holds work parties twice a month to clear vegetation and fallen trees, repair treadways, and build bridges. The Committee has partnered with the Connecticut Forest and Park Association (CFPA) to help maintain the Paugussett Trail; the Shelton Land Conservation Trust to maintain trails at Nicholdale Farm and Willis Woods; and a number of Eagle Scouts who have constructed kiosks, bridges, and other trail improvements.

The Committee also hosts several guided hikes each year, including the popular Marshmallow March, Full-Moon Hike, and Turkey Trot Trek. News, upcoming events, and trail maps are posted on the Trails Committee’s blog at sheltonconservation.org/trails.

Trails Committee

(I to r): Michael Flament; Val Gosset; Terrance Gallagher; Teresa Gallagher; Staff Mark Vollaro; Bob Wood; James Taradine; Missing: Bob Dyer
The Shelton Land Conservation Trust (SLCT) is a private, non-profit organization devoted to preserving Shelton open space in its natural state to the extent possible. Presently the SLCT owns about 370 acres of forest, meadowlands, streams and swamps. These parcels are as small as one acre and some are large enough to boast mile-long forest trails and scout camps.

The SLCT is managed by a small group of volunteers who make up the Board of Directors. In addition, there is a large active membership which provides land monitoring and other services to the trust.

Land acquisition is almost totally from property donations either directly or via wills. Some current land owners recognize the tax advantages of land donations and the trust is the obvious choice. Funds in the trust come from membership dues, donations and also from private estates.

Although the trust cannot support the outright purchase of large land tracts, the SLCT has used its limited funds wisely. As an example, recently the trust donated money to the successful City purchase of development rights of a large farm; thus helping to preserve Shelton’s extremely valuable rustic nature.

For more information visit sheltonlandtrust.org.
The Anti-Litter Committee

The Anti-Litter Committee strives to keep Shelton’s roads, parks and waterways free from litter through two initiatives: Clean Sweep and Adopt-a-Street. The Committee is led by a Chairman and supported by the city’s Natural Resources Manager.

Shelton Clean Sweep

Clean Sweep is held each spring during the week of Earth Day, April 22, when hundreds of volunteers remove litter from parks, schools, roadsides, and waterways. The City provides free garbage bags and gloves and will remove bags of collected litter. Participants are also eligible for free custom iron-on patches. Details can be found at DontTrashShelton.org.

Adopt-a-Street

Under Shelton’s Adopt-a-Street Program, local businesses and civic groups agree to clean a stretch of roadway at least four times a year. The adopted roadways are marked with Adopt-a-Street signs and the name of the participant. The sign, traffic vests, bags, and gloves are provided free of charge, and the City will also cart away the collected litter. This program is designed for thru roads that have an existing litter problem. Details of the programs are at DontTrashShelton.org.

Anti-Litter Committee

(l to r): Gil Pastore, Chair; Sheri Dukkanicz; Kim Anglace, Clerk; Joe Welsh; Teresa Gallagher, Staff; Missing: David Edgeworth; Ronald Pilkowicz; Michael Clay
In 1996, the City of Shelton began work on the remediation of contaminated properties on Canal Street and the reclamation of the riverfront. This project area which is approximately one mile in length, includes 17 properties and encompasses 23.98 acres of land. Under the leadership of Mayor Mark A. Lauretti, the Board of Aldermen and with assistance from the Shelton Economic Development Corporation, the City has received state and federal recognition for the many successful environmental remediation projects undertaken along the Housatonic riverfront. The Shelton Farm and Public Market is an example and has become a poster child for the U.S. EPA.

Since 1996, the City of Shelton has invested over $24 million into the program (see chart for a breakdown of our financial partners). The results have been nothing less than astounding. The City has established the six-acre Veterans Memorial Park, the Housatonic Riverwalk, the Shelton Farm and Public Market and a set of War Memorials dedicated to honoring our local military men and women. It is estimated that more than 150,000 people visit these public open spaces on a yearly basis bringing economic and public vibrancy to the downtown.

Beyond the public investments, private developers have invested $76.5 million into five properties along Canal Street consisting of 466 residential units, a new 14,000 square-foot commercial building with retail and office uses, and the City’s first riverfront restaurant. The City of Shelton is currently collecting $745,000 per year in real estate taxes from these investments. By 2020, the City of Shelton expects to receive over $1 million per year in tax dollars from development and from several other planned downtown investments.

At the time of the printing of this report, the city has addressed the remediation of 13 properties totaling 18.21 acres. The public can expect further environmental site remediation to occur over the final four properties located at the most northern end of Canal Street with the goal to finish these efforts over the next several years. This effort shall also include the road reconstruction of Wooster Street and the final section of Canal Street, the undergrounding of public utility lines (electric and telecommunication), installation of public sidewalks and decorative lighting.

Each of these projects presented unique challenges, however, through teamwork and public support for these efforts, the City will have revitalized these former industrial sites and given them new purpose.

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![Project Area Acreage](image)
The Shelton Public Schools Art Department has enthusiastically participated in an art contest sponsored by the city’s Economic Development Commission (EDC) which highlights the work of the schools’ talented students. In its eleventh year, this collaboration between the EDC and the Board of Education has become an integral part of the Art Department’s curriculum with over 100 submissions. Students from 2nd grade to high school submit artwork they have worked on in their art classes.

The categories for the awards are broken down as follows: Grades 2-4; 5-6; 7-8; 9-12 2Dimensional and 9-12 3Dimensional. The prizes awarded are $100 – first place; $75 – second place; $50 – third place; and $25 for five honorable mention prizes.

Judging took place in May 2019 with judges consisting of art teachers, local artists, a photographer, and the Chairman of the EDC. The awards were presented at the Board of Education meeting.

**Grades 2-4**

1st place, Michaela Collins, Grade 4, Mohegan - Tree with Sunset

2nd place, Redion Teodori, Grade 2, Sunnyside - Sunflowers

3rd place, Daniela Mallozzi, Grade 2, Elizabeth Shelton - Laurel Burch Cat

**Honorable Mention**

Paige Shallow, Grade 4, Mohegan
Nature Inspired Zentangles

Heather Conlon, Grade 3, Elizabeth Shelton - Splatter Heart

Trinity Mezerewski, Grade 4, Long Hill City Sunset

Savana Ostrosky, Grade 3, Sunnyside Unique Quadrilaterals

Joseph Rodrigues, Grade 3, Booth Hill Joey and Rudder

**Grades 5-6**

1st place, Jane Sentocnik-Lasky, Grade 5, Perry Hill - Cupcake

3rd place, Ava Bottone, Grade 6, Perry Hill - Monster

**Honorable Mention**

Andrew Moore, Grade 6, Perry Hill - Notan

Ben Wirth, Grade 5, Perry Hill - Ice Cream Cone

Vicky Lysik, Grade 6, Perry Hill - Scraffito Tile

Olivia Jurgiewicz, Grade 6, Perry Hill Zentangles

Maria Nguyen, Grade 5, Perry Hill - Unicorn Fish

2nd place, Kailey Michaud, Grade 5, Perry Hill - Milkshake
2019 Student Art Contest

Grades 7-8

1st place, Maja Shallow, SIS, Grade 7
Chameleon

2nd place, Landon Zdru, SIS, Grade 8 - Riverbend

Honorable Mention
Megan Loiacano, SIS, Grade 8 - Monarch
Keeley Haughie, SIS, Grade 7 - Cats on Bookcase
Mikhail Rodov, SIS, Grade 7 - Moon
Rachel Camiglio, SIS, Grade 7 - Persephone
Brianna Moran, SIS, Grade 8 - Rain

3rd place, Carinna Anastasio, SIS, Grade 7
Coil Pot

Shelton High School 2D

1st place, Melaina Roberto, SHS, Grade 10
Chameleon

2nd place, Bridgette Kline, SHS, Grade 11 - Cow Skull

Honorable Mention
Uriel Cortez, SHS, Grade 9 - Elephant
Marisa Savino, SHS, Grade 9 - Charcoal Still Life
Kristina Rizzardi, SHS, Grade 12 - Warhol Style portrait

3rd place, Cora Welsh, SHS, Grade 11 - Pineapple

Shelton High School 3D

1st place, Anastasia Alcaraz-Sim, SHS, Grade 11 - Majolica

2nd place, Dmitri Nichio, SHS, Grade 12 - Joman Octopus

Honorable Mention
Kayla Yaser, SHS, Grade 12 - Majolica Seed Pod
Catherine Santa, SHS, Grade 10 - Fish
Louise Kim, SHS, Grade 12 - Rose Window
Alexandra Capalbo, SHS, Grade 10 - Southwest
Sydney Byron, SHS, Grade 11 - Red Mask

3rd place, Reyna Ferrarese, SHS, Grade 12 - Gnome House
The Shelton History Center was formed in 1969. In 1971 the Shelton Historical Society purchased the Brownson family home from the Derby Savings Bank for $1.00 on the condition that it would be moved to another location. Mr. and Mrs. Wisner Wilson who owned farm land and a vegetable stand on Ripton Road were gracious enough to donate a portion of their land and barn for this purpose.

The Shelton History Center now consists of the one room Trap Fall School, a carriage barn housing a collection of horse drawn vehicles, a corncrib and an outhouse, in addition to the c. 1822 Brownson House and 19th century Wilson Barn.

The mission of the Shelton Historical Society is to preserve elements of the community’s history in order to create lasting and meaningful connections between Shelton’s past, present and future generations through education, maintaining a museum with its collections, and providing a voice in the community regarding matters of historical significance.

The Shelton Historical Society is a vital community resource for all matters related to the history of Shelton. The Society serves as the depository of first choice, the chronicler of Shelton’s changing landscape, and as an advocate to inspire curiosity, appreciation and respect for the city’s history.
can request it from other libraries. In turn, Shelton Library system lent over 4,700 books to other libraries.

The Shelton Library Board which consists of a six-member elected board (no more than four from one political party) and the Friends of the Shelton Libraries, a 501©(3) non-profit, continue to expand their support of Shelton’s library system. From the extensive renovation project to the semi-annual book sales that support library programs, the Library Board of Directors and the Friends of the Library play an integral role in the Plumb Memorial and Huntington Branch libraries.

**Shelton Senior Center**

The Shelton Senior Center is overseen by a Director and a committed staff along with many caring volunteers to maintain the quality of the day-to-day happenings at the Center.

The Center provides a wide range of social, educational, health, financial, and recreational programs for residents 55 years of age and older. The Center’s goal is to keep members active and involved through various programs. Programs range from Ballroom Cardio, Yoga, Low Impact Exercise to Computer Classes. The Center sponsors parties, BBQ’s, special events, day/overnight trips and casino trips. Live music is provided by the Sentimental Journey Band every Tuesday afternoon. Special programs and workshops are held regularly on topics including health, safety, legal and financial issues. Senior outreach and Assistance Programs (Griffin and Bridgeport Hospitals) are available monthly. An Elder Law Attorney and a Judge of Probate speak regularly on legal issues relating to Seniors. The Renter’s Rebate Program is available from April 1-October 1 from 9:30 AM to 1:30 PM for the elderly and those totally disabled. AARP Safe Driving Classes are offered (by pre-registration) at the Center. Evening Caregivers Workshops are scheduled monthly. Veterans Affairs make several visits a year for any of our Veterans.

Lunch is prepared on premises and offered daily. Transportation to the Center is provided for Shelton residents Monday, Wednesday and Friday including a free shopping bus to local stores for members each Wednesday.

Residents enjoy summertime concerts on Huntington Green

**Senior Citizen’s Committee**

Seated (l to r): Doreen Laucella, Director; Margaret Keane, Marilyn Terlaga, Barbara Hayslip, Corie Blanck, Clerk; Standing (l to r): Walter Oko, Chair; Roberta Sutkowski, Cheryl Dziubina, Judson Crawford; Missing: Jill Bruno; Vice Chair

The Center hosts and helps train students from the SHS Internship Program and CASH Program. Also, the Center welcomes students from SHS to complete their volunteer hours required for graduation.

Residents from local assisted living facilities come to the Center for a “day-out” to enjoy lunch and social programs. Local businesses sponsor various programs and events throughout the year.

A monthly newsletter is published and mailed to all current members. The membership is over 2,500 with daily attendance in the range of 300-400 members.

The Shelton Senior Center Committee meets on the second Thursday (3:30 PM) of each month at the Center. The Membership Board meeting is held the second Friday of each month. All members are encouraged to attend, and suggestions and input are always welcome.

All Shelton residents at least 55 years old are welcome to join the senior center.

**Special Events**

The City of Shelton, various community groups and local businesses sponsor several citywide events throughout the year. These include:

- Shelton Day
- Downtown Concerts
- 4th of July Fireworks
- Christmas Tree Lighting
- Concerts on the Green.
- “Drive-in” Movies
- Food Trucks
- Veterans’ Ceremony
- Business Networking Events.
programs provide fun and social activities for youth in grades 5-7.

During the school year many life skills classes are offered to youth either during the school day or after school. Safe Sitter classes for youth ages 11-15 are also offered throughout the year.

The SYSB’s Spotlight on Youth program recognizes youth between the ages of 12 and 18 who have “given back” to their school and community through volunteer hours or acts of kindness.

The Youth2Youth Peer Advocates are an energetic group of high school and middle school students who are trained to be peer educators and mentors.

Security continued from page 23

Medical and Health Services

Echo Hose Ambulance Corps, Inc. (EHAC) is a not-for-profit 501©(3), emergency ambulance provider for the City of Shelton. The ambulance service responds to almost 5,100 emergencies each year in the city.

Established in 1949 and originally part of the Shelton Fire Department, the advent of modern emergency medical service established the ambulance corps as an individual entity within the Shelton Public Safety System.

With the opening of the Echo Hose Ambulance Community Education Center on St. Joseph’s Campus, professional training programs such as K-12 education programs, community education programs, food and toy drives, free CPR, First Aid, Bleeding Control and Narcan training to the community are offered. The training center partners with over 20 not-for-profit organizations and coordinates community events.

EHAC prides itself on the ability to operate with the support of over 70 volunteers, many of whom have been with the organization for five, ten, twenty and even thirty years volunteering round the clock.

Each year EHAC runs at least seven Emergency Medical Technician (EMT) programs that prepare new students to take the CT State EMT Certification Exam.

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SHELTON ANIMAL SHELTER

The Animal Shelter provides a friendly and safe environment for lost, displaced and mistreated animals. The shelter and animal control deal with all matters relating to dogs, cats and other domestic pets and livestock.

The Shelton Animal Shelter serves as a model for surrounding communities. There are 30 indoor kennels, nine outdoor runs for dogs, 20 cages for cats, a cat playroom, animal grooming room and a dedicated adoption room where people can meet and get to know the animals before adopting. One full-time supervisor and two part-time employees oversee the daily operations of the shelter.
In 2012 an additional system of control was added to the process. A complex system of ORP, ammonia and nitrate metering were installed. This allows for the monitoring of the different phases of treatment so adjustments can be made. In 2013 additional aeration to the sludge holding tanks provided aerobic conditions to reduce odor and ammonia impact on the plant.

In 2017 the system control and data acquisition (SCADA) analog computer processing system was upgraded to a state-of-the-art digital processor.

In 2018 upgrades to the treatment process began. New flow meters have been installed to better optimize the blower operations allowing for the regulation as to how much air is going to each tank. Three additional high efficiency turbo blowers will be added to the process bringing the total to five. Fine bubble diffusers will be added to all SBRs allowing for a better transfer of oxygen to the treatment process along with the integration of a scum collection system. The SCADA processor will be upgraded as well. Enhancements throughout the plant are also planned.

**Plant Statistics**
- Plant Capacity: 4,000,000 gallons a day
- S.B.R. 4 tanks, each with a capacity of 1,000,000 gallons per day
- Air Blowers: 1,800 scfm per unit/2 available (3 additional on future)
- Chlorination tank: Approximately 250,000 gallons
- Septage holding: 30,000 gallons
- Emergency Generation (Kw): 1,000 V-12 Cummins Generator
- Fuel capacity: 4,000 gallons
- Pumping stations: 5 throughout the city

**Monitoring**
24 hour samplers and computerized alarm systems and controls allow the staff to make adjustments to the process operations as well as the five pumping stations.

**Public Improvement Building Committee**
The Public Improvement Building Committee (PIBC) consists of a cross-functional team with experience in building projects, fire safety, state filings, contract review, project management and operations. They are scheduled to meet every second Monday (during the school year). If necessary, special meetings are held to ensure projects are kept on track. The committee is comprised of nine members which include a Chairman and Vice Chairman. A project manager has been retained to oversee these projects.

Some projects administered by the PIBC have been:
- Elizabeth Shelton and Long Hill Elementary Schools’ Roof Replacement Projects (Project Completed 12/09)
- Elementary Schools’ Boiler Replacement Project (Project Completed 9/09)
- Shelton High School Chiller (Project Completed 9/13)
- Community Center Coating Project (Completed 9/13)
- Elementary School Surveillance Camera Upgrade (Completed 9/14)
- Elementary School Entrance Fortification and Door Replacement (Completed 9/16)
- Sunnyside Roof Replacement (On track for completion 8/17).
Special Thanks to All of Those Who Aided in the Production of this Publication

Shelton Life, the Biennial Report of the City of Shelton, Connecticut, was produced, under the direction of the Office of the Mayor, by the Economic Development Commission of Shelton with the assistance of the Shelton Economic Development Corporation. This publication is the product of a community effort. The Commission acknowledges and thanks everyone for their input and support in this effort.

Mayor Mark Lauretti, for his vision and continued dedication to Shelton Life.
The Board of Aldermen for their support in moving this report through to completion.
All City Offices for responding to our requests for information and support.
Jane Dowty, Administrative Clerk to the Mayor, and Cyndee Burke, Executive Secretary to the Mayor for their assistance in making this report a reality.
Don Coiro of Q Company Communication of Shelton, for creative development, design, photography, copy writing, graphics and the “Shelton Life” and “Going Green” logos.
A Touch of Color Photography for the photo of the Board of Aldermen.
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And especially, thanks to the members of the Economic Development Commission for the leadership, development and presentation of this report: Fred Ruggio, Chairman, Doug Dempsey, Kate Marks, Karen McGovern and Pat Carey. Special thanks to our commission’s recording secretary, Aleta Miner, who is instrumental in the work of the committee.

We hope you’ve found this thirteenth edition of Shelton Life both informative and useful. As we present our new biennial report, we look forward to producing future editions. We encourage you to become involved in your community and invite you to contribute to future reports. Please send us your comments and suggestions about how to improve future reports to better serve and inform you.

Send your comments to:

City of Shelton
Economic Development Commission
c/o City Hall
54 Hill Street
Shelton, Connecticut 06484

Fred Ruggio
Chairman
Economic Development Commission
City of Shelton
**City Directory**

**Website:** cityofshelton.org

**Emergency (Fire/Police/EMS)**
- Huntington Fire Company: 203-929-1414
- Pine Rock Park Fire Company: 203-929-1239
- Echo Hose Hook & Ladder Company: 203-924-4241
- Echo Hose Ambulance: 203-924-9211
- White Hills Fire Company: 203-929-1749
- Shelton Police Department: 203-924-1544

**Administrative Departments**

City Hall (Main Number): 203-924-1555

Dial the Department you need:
- Mayor's Office: 203-924-1374
- Purchasing Department: 203-924-1506
- Tax Collector: 203-924-1501
- Tax Assessor: 203-924-1500
- Finance Department/City Treasurer: 203-924-1508
- City/Town Clerk: 203-924-1503
- Engineering: 203-924-1509
- Planning and Zoning Commission: 203-924-1510
- Community Development: 203-924-1514
- Sewer Department: 203-924-1511
- Inland/Wetlands Commission: 203-924-1512
- Fire Department: 203-924-1515
- Human Resources: 203-924-1516
- Building Department: 203-924-1517
- Economic Development: 203-924-1518
- Fax Number: 203-924-0185
- Building Maintenance Supervisor: 203-924-2501
- Animal Shelter: 203-924-2501
- Highways and Bridges: 203-924-9277
- Housing Authority: 203-924-2736
- Probate Court: 203-924-8462
- Public Works Director: 203-924-9277
- Registrar of Voters: 203-924-2533
- Shelton Senior Citizens Center: 203-924-9324
- Water Pollution Control: 203-924-8288
- Youth Service Bureau: 203-924-7614

**Shelton Schools**
- Superintendent of Schools/Board of Education: 203-924-1023
- Booth Hill School: 203-929-5625
- Elizabeth Shelton School: 203-929-1330
- Perry Hill School: 203-924-4002
- Long Hill School: 203-929-4077
- Mohegan School: 203-929-4121
- Sunnyside School: 203-922-3021
- Shelton High School: 203-922-3004
- Adult Education Office: 203-924-6651

**Recreation Department**
- Community Center: 203-925-8422

**Plumb Memorial Library**
- Main Number: 203-924-1580
- Children's Department: 203-924-9461
- Huntington Branch: 203-926-0111

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**Schedule of Meetings**

**Board of Aldermen**
- Full Meeting: 2nd Thursday of Month (7:00 pm)
- Street Committee: 1st Tuesday of Month (6:00 pm)
- Public Health and Safety: 1st Wednesday of Month (7:00 pm)
- Finance Committee: 4th Tuesday of Month (6:00 pm)
- Board of Appropriation and Taxation: 2nd & 4th Thursday of Month (6:00 pm)
- Board of Education: at 382 Long Hill Avenue 4th Wednesday of Month (7:00 pm)

**Economic Development Commission**
- at SEDC offices 3rd Tuesday of Month (6:00 pm)

**Inland Wetlands Commission**
- 2nd Thursday of Month (7:00 pm)

**Parks & Recreation Commission**
- at Community Center 3rd Thursday of Month (7:30 pm)

**Planning and Zoning Commission**
- 2nd Tuesday of Month (7:00 pm)

**Public Hearing on Ordinances**
- 4th Tuesday of Month (7:00 pm)

**Water Pollution Control Authority**
- 2nd Wednesday of Month (7:00 pm)

For additional information on other commissions and boards, please contact the Shelton City/Town Clerk's office at 203-924-1555, extension 1503. Please note that meeting dates are subject to change to accommodate holidays.